

# To: Members of the Pension Fund Committee

# Notice of a Meeting of the Pension Fund Committee

# Friday, 8 March 2013 at 10.10 am

County Hall, New Road, Oxford

Peter G. Clark.

Peter G. Clark County Solicitor

February 2013

Contact Officer:

Julie Dean Tel: (01865) 815322; E-Mail: julie.dean@oxfordshire.gov.uk

# Membership

Chairman – Councillor David Harvey Deputy Chairman - Councillor Bill Service

Councillors

Jean Fooks Roy Darke Stewart Lilly A.M. Lovatt C.H. Shouler

# Co-optees

District Councillor Richard Langridge District Councillor Jerry Patterson

# Notes:

- A lunch will be provided
- Date of next meeting: 7 June 2013
- A representative of Baillie Gifford, Marianne Harper Gow, will give a training session on Corporate Governance for members of the Committee immediately prior to the meeting. This will start at 9.30 am and will be held in the meeting room itself.

County Hall, New Road, Oxford, OX1 1ND

# **Declarations of Interest**

# The duty to declare.....

Under the Localism Act 2011 it is a criminal offence to

- (a) fail to register a disclosable pecuniary interest within 28 days of election or co-option (or reelection or re-appointment), or
- (b) provide false or misleading information on registration, or
- (c) participate in discussion or voting in a meeting on a matter in which the member or co-opted member has a disclosable pecuniary interest.

# Whose Interests must be included?

The Act provides that the interests which must be notified are those of a member or co-opted member of the authority, **or** 

- those of a spouse or civil partner of the member or co-opted member;
- those of a person with whom the member or co-opted member is living as husband/wife
- those of a person with whom the member or co-opted member is living as if they were civil partners.

(in each case where the member or co-opted member is aware that the other person has the interest).

# What if I remember that I have a Disclosable Pecuniary Interest during the Meeting?.

The Code requires that, at a meeting, where a member or co-opted member has a disclosable interest (of which they are aware) in any matter being considered, they disclose that interest to the meeting. The Council will continue to include an appropriate item on agendas for all meetings, to facilitate this.

Although not explicitly required by the legislation or by the code, it is recommended that in the interests of transparency and for the benefit of all in attendance at the meeting (including members of the public) the nature as well as the existence of the interest is disclosed.

A member or co-opted member who has disclosed a pecuniary interest at a meeting must not participate (or participate further) in any discussion of the matter; and must not participate in any vote or further vote taken; and must withdraw from the room.

Members are asked to continue to pay regard to the following provisions in the code that "You must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself" or "You must not place yourself in situations where your honesty and integrity may be questioned.....".

Please seek advice from the Monitoring Officer prior to the meeting should you have any doubt about your approach.

# List of Disclosable Pecuniary Interests:

**Employment** (includes"*any employment, office, trade, profession or vocation carried on for profit or gain*".), **Sponsorship, Contracts, Land, Licences, Corporate Tenancies, Securities.** 

For a full list of Disclosable Pecuniary Interests and further Guidance on this matter please see the Guide to the New Code of Conduct and Register of Interests at Members' conduct guidelines. <u>http://intranet.oxfordshire.gov.uk/wps/wcm/connect/occ/Insite/Elected+members/</u> or contact Rachel Dunn on (01865) 815279 or <u>Rachel.dunn@oxfordshire.gov.uk</u> for a hard copy of the document.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

# AGENDA

# 1. Apologies for Absence and Temporary Appointments

# 2. Declarations of Interest - see guidance note

# **3. Minutes** (Pages 1 - 8)

To approve the minutes of the meeting held on 7 December 2012 (**PF3**) and to receive information arising from them.

# 4. Petitions and Public Address

# 5. **Overview of Past and Current Investment Position** (Pages 9 - 36)

# 10:15

Tables 1 to 10 are compiled from the custodian's records. The custodian is the Pension Fund's prime record keeper. He accrues for dividends and recoverable overseas tax within his valuation figures and may also use different exchange rates and pricing sources compared with the fund managers. The custodian also treats dividend scrip issues as purchases which the fund managers may not do. This may mean that there are minor differences between the tabled figures and those supplied by the managers.

The Independent Financial Adviser will review the investment activity during the past quarter and present an overview of the Fund's position as at 31 December 2012 using the following tables:

Table 1	provides a consolidated valuation of the Pension Fund at 31 December 2012
Tables 2 to 9	provide details of the individual manager's asset allocations and compare these against their benchmark allocations
Table 10	shows net investments/disinvestments during the quarter
Tables 11 to 12	provide details on the Pension Fund's Private Equity
Tables 13 to 24	provide investment performance for the consolidated Pension Fund and for the four Managers for the quarter ended 31 December 2012
Table 25	Provides details of the top 20 holdings within the Fund

In addition to the above tables, the performance of the Fund Managers over the past 18 months has been produced graphically as follows:

Graph 1 – Value of Assets Graphs 2 – 3 – Baillie Gifford Graphs 4 - 5 – Wellington Graphs 6 - 7 – Legal & General Graphs 8 – 12 - UBS

The Committee is RECOMMENDED to receive the tables and graphs, and that the information contained in them be borne in mind, insofar as they relate to items 7, 8, 9, 10 and 11 on the agenda.

# 6. EXEMPT ITEMS

The Committee is RECOMMENDED that the public be excluded for the duration of items 7, 8, 9, 10, 11 and 12 in the Agenda since it is likely that if they were present during those items there would be disclosure of exempt information as defined in Part I of Schedule 12A to the Local Government Act 1972 (as amended) and specified in relation to the respective items in the Agenda and since it is considered that, in all the circumstances of each case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

THE REPORTS RELATING TO THE EXEMPT ITEMS HAVE NOT BEEN MADE PUBLIC AND SHOULD BE REGARDED AS STRICTLY PRIVATE TO MEMBERS AND OFFICERS ENTITLED TO RECEIVE THEM.

**NOTE**: In the case of item 11, there is no report circulated with the Agenda. Any exempt information will be reported orally.

# 7. Overview and Outlook for Investment Markets (Pages 37 - 44)

# 10:30

Report of the Independent Financial Adviser (PF7).

The report sets out an overview of the current and future investment scene and market developments across various regions and sectors. The report itself does not contain exempt information and is available to the public. The Independent Financial Adviser will also report orally and any information reported orally will be exempt information.

The public should be excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, in that such disclosure would prejudice the trading activities of the fund managers involved and

would prejudice the position of the authority's investments in funding the Pension Fund.

The Committee is RECOMMENDED to receive the report, tables and graphs, to receive the oral report, to consider any further action arising on them and to bear the Independent Financial Adviser's conclusions in mind when considering the Fund Managers' reports.

# 8. Bailiie Gifford

# 10:40

- (1) The Independent Financial Adviser will report orally on the performance and strategy of Baillie Gifford drawing on the tables at Agenda Items 5 and 7.
- (2) The representatives (Mr A Dickson and Mr I McCombie) of the Fund Manager will:
  - (a) report and review the present investments of their part of the Fund and their strategy against the background of the current investment scene for the period which ended on 31 December 2012;
  - (b) give their views on the future investment scene.

In support of the above is their report for the period to 31 December 2012.

At the end of the presentation, members are invited to question and comment and the Fund Managers to respond.

The public should be excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, in that such disclosure would prejudice the trading activities of the fund managers involved and would prejudice the position of the authority's investments in funding the Pension Fund.

The Committee is **RECOMMENDED** to note the main issues arising from the presentation and to take any necessary action, if required.

# 9. Wellington

# 11:20

(1) The Independent Financial Adviser will report orally on the performance and strategy of Wellington drawing on the tables at Agenda Items 5 and 7.

- (2) The representatives (Ms N Staunton and Mr T Burgess) of the Fund Manager will:
  - (a) report and review the present investments of their part of the Fund and their strategy against the background of the current investment scene for the period which ended on 31 December 2012;
  - (b) give their views on the future investment scene.

In support of the above is their report for the period to 31 December 2012.

At the end of the presentation, members are invited to question and comment and the Fund Managers to respond.

The public should be excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

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The Committee is **RECOMMENDED** to note the main issues arising from the presentation and to take any necessary action, if required.

# 10. Report of Main Issues arising from Reports of the Fund Managers not represented at this meeting (Pages 45 - 48)

# 12:00

The Independent Financial Adviser will report on the main issues arising from the reports from UBS and Legal & General **(PF10)** in conjunction with information contained in the tables (Agenda Item 5).

The public should be excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, in that such disclosure would prejudice the trading activities of the fund managers involved and would prejudice the position of the authority's investments in funding the Pension Fund.

The Committee is **RECOMMENDED** to note the main issues arising from the reports and to take any necessary action, if required.

# 11. Summary by the Independent Financial Adviser

# 12:05

The Independent Financial Adviser will, if necessary, summarise the foregoing reports of the Fund Managers and answer any questions from members.

The public should be excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, in that such disclosure would prejudice the trading activities of the fund managers involved and would prejudice the position of the authority's investments in funding the Pension Fund.

# **12.** Annual Review of the Independent Financial Adviser (Pages 49 - 52)

# 12:10

The Pension Fund employs the services of an Independent Financial Adviser (IFA). Peter Davies, the current IFA, was appointed from February 2009 for five years with an option to extend for a further five years. This is the fourth annual review of his activities (**PF12**). The report reviews his activities and performance over the last year, and considers any changes to the current arrangements and fee levels.

This item is exempt because its discussion in public might lead to the disclosure to members of the public present information relating to the financial or business affairs of any particular person (including the authority holding the information).

# The Committee is RECOMMENDED to:

- (a) note the report and consider if they wish to offer any feedback to Mr Davies in relation to his performance as IFA during the last year; and
- (b) discuss any contractual issues arising from the report and to delegate authority to the Service Manager, Pensions, Insurance and Money Management for their agreement and signature.

# ITEMS FOLLOWING THE RE-ADMISSION OF THE PRESS AND PUBLIC

# **13.** Fund Manager Monitoring Arrangements (Pages 53 - 54)

# 12:20

Each year the Pension Fund Committee considers the arrangements for monitoring the performance of its Fund Managers. This report **(PF13)** sets out the proposed schedule for 2013/14 for approval.

# The Committee is RECOMMENDED to approve the Fund Manager Monitoring Arrangements as set out in the report.

# **14.** Corporate Governance - Voting (Pages 55 - 74)

# 12:25

The report **(PF14)** sets out the current voting arrangements of the Oxfordshire Pension Fund and reviews voting activities during 2012.

# The Committee is RECOMMENDED to:

- (a) note the Fund's voting policies and activities and consider whether or not they continue meet the requirements of the Oxfordshire County Council Pension Fund; and
- (b) decide whether or not they wish to continue to use proxy voting advisors or fully delegate vote decisions to fund managers.

# 15. Annual Business Plan, Budget and Cash Management Strategy 2013/14 (Pages 75 - 98)

# 12:35

The report **(PF15)** sets out the Pension Fund annual business plan for the 2013/14 financial year which includes the business priorities and budget for 2013/14, the current risk register and the cash management strategy for 2013/14.

# The Committee is RECOMMENDED to:

- (a) approve the Business Plan and Budget for 2013/14 as set out at Annex 1;
- (b) approve the Pension Fund Cash Management Strategy for 2013/14 as set out at Annex 2;
- (c) delegate authority to the Assistant Chief Executive and Chief Finance Officer to make changes necessary to the Pension Fund Cash Management Strategy during the year, in line with changes to the County Council's Treasury Management Strategy;

- (d) delegate authority to the Assistant Chief Executive and Chief Finance Officer to open separate pension fund bank, deposit and investment accounts as appropriate; and
- (e) delegate authority to the Assistant Chief Executive and Chief Finance Officer to borrow money for the pension fund in accordance with the regulations.

# **16.** Academies and Pooling within the Oxfordshire LGPS Fund (Pages 99 - 114)

# 12:40

The report **(PF16)** provides feedback on the results of the recent consultation exercise in respect of the options for pooling Academy schools within Oxfordshire's LGPS Fund.

The Committee are recommended to consider the responses received, and determine what changes, if any, to make to the Funding Strategy Statement which would allow academies to be pooled for the purposes of the 2013 Valuation.

The covering letter which was sent out to all schools, together with the Consultation document on Options for Pooling are attached at Annex 1. Any later responses received after the report deadline will be reported by means of an Addendum.

The Committee are RECOMMENDED to consider in light of the responses to the consultation, what changes, if any, it wishes to make to the Funding Strategy Statement in respect of pooling academy schools, which will then form the basis of the 2013 Valuation results.

# **17.** Employer Issues (Pages 115 - 118)

# 12:50

The report **(PF17)** seeks Committee approval for any new admissions to the Fund. It also updates the Committee on the cessation of a previous admitted body as a result of insolvency.

# The Committee is RECOMMENDED to:

- a) note the progress of previously approved applications for admitted body status;
- b) approve the application for admitted body status by Pabulum;
- c) approve the amendment to the admission agreement with Carillion;
- d) approve the application for admitted body status by The Banbury Museum Trust;
- e) note the information regarding the cessation of AAA NORCAP as a scheme employer; and

f) agree the approach being proposed in respect of certain cessation situations, whereby subject to adequate safeguards, employers with no active members can still contribute towards a past service deficit, rather than be charged an immediate cessation valuation.

# **18.** Write Offs (Pages 119 - 120)

# 12:55

This report **(PF18)** provides the Committee with summary details of the amounts written off in the last quarter, in accordance with the Financial Regulations of the Fund.

# The Committee is RECOMMENDED to note the report.

# **19. Amendment to the Statement of Investment Principles** (Pages 121 - 130)

# 13:00

The Pension Fund is required by the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 to publish and keep under regular review a Statement of Investment Principles, which govern the investment of the Fund.

The report **(PF19)** recommends Committee to amend their Statement of Investment Principles to bring the overall Performance Target for the Fund into line with the decisions to appoint Wellington as an active global equity manager and to switch £100m of the Fund into a passive global equity mandate. The Committee is also recommended to extend the current arrangements whereby the limit on the proportion of the Fund invested in a single insurance contract has been increased from 25% to 35%. A revised Statement of Investment Principles, incorporating these changes, is attached at Annex 1.

The Committee is RECOMMENDED to approve the revised Statement of Investment Principles as set down at Annex 1 to the report.

# **20.** Pension Fund Taxation Review (Pages 131 - 134)

# 13:05

The report **(PF20)** will update the Committee on the latest position regarding tax reclaims, and, where appropriate, seek approval to join further legal actions to recover overpaid tax.

# The Committee is RECOMMENDED to:

(a) note the outcome of the review of taxation undertaken for the

Pension Fund;

- (b) delegate to the Service Manager (Pensions, Insurance & Money Management) following consultation with the Chairman, the decision as to whether to pursue withholding tax reclaims in any EU territories, following the completion of a detailed cost benefit analysis; and
- (c) delegate to the Service Manager (Pensions, Insurance & Money Management) following consultation with the Chairman, the decision as to whether to pursue a tax reclaim for MODs, following the completion of a detailed cost benefit analysis.

# LUNCH

# **Pre-Meeting Briefing**

There will be a pre-meeting briefing at County Hall on **Tuesday 5 March 2013 at 3.00pm** for the Chairman, Deputy Chairman and Opposition Group Spokesman.

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# Agenda Item 3

# PENSION FUND COMMITTEE

**MINUTES** of the meeting held on Friday, 7 December 2012 commencing at 10.00 am and finishing 1.00 pm

# Present:

Voting Members:	Councillor David Harvey – in the Chair
	Councillor Bill Service (Deputy Chairman) Councillor Jean Fooks Councillor Roy Darke Councillor Stewart Lilly Councillor Sandy Lovatt Councillor C.H. Shouler District Councillor Richard Langridge District Councillor Jerry Patterson
Other Members in Attendance:	Councillor Rodney Rose (part) - observing
District Council Representatives:	District Councillor Richard Langridge District Councillor Jerry Patterson
By Invitation:	P. Davies (Independent Financial Adviser); P. Gerrrish (Beneficiaries Observer)
Officers:	
Whole of meeting	S. Collins and SFox (Environment & Economy); D. Ross and J. Dean (Chief Executive's Office)

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting and decided as set out below. Except as insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

# 59/12 APOLOGIES FOR ABSENCE AND TEMPORARY APPOINTMENTS (Agenda No. 1)

There were no apologies for absence.

# 60/12 DECLARATIONS OF INTEREST - SEE GUIDANCE NOTE

(Agenda No. 2)

Councillors Darke, Fooks, Harvey, Lilly, Patterson and Service each declared personal interests as members of the Pension Fund Scheme under the provisions of Section 18 of the Local Government & Housing Act 1989.

# 61/12 MINUTES

(Agenda No. 3)

Minutes approved and signed subject to the following amendment to Minute 42/12 (amendment in bold print):

'He added that towards the end of August the Fund had gained a further £20m, which gave an approximate value of **£1.290bn**.

With regard to Minute 53/12, Sally Fox reported that the County Council Members' annual pension statements were currently being distributed and those for the District Council members would follow and should be sent by the end of December.

# 62/12 PETITIONS AND PUBLIC ADDRESS

(Agenda No. 4)

There were no petitions submitted or any requests to address the meeting.

# 63/12 OVERVIEW OF PAST AND CURRENT INVESTMENT POSITION (Agenda No. 5)

Mr Davies reported that the third quarter of 2012 had seen a total appreciation of  $\pounds$ 45m, and an additional £15m since 6 December, giving an approximate total value of £1.33bn. With regard to asset allocation, the overall value of equities was slightly below target, with bonds 1% above benchmark, but within their target range. Alternatives were also below their benchmark allocation. Despite outperformance by global equities and overseas bonds, overall performance for the quarter and year to 30 September 2012 was 0.6% below benchmark. Over 3 years performance was broadly in line with benchmark, but was 1.2% below benchmark over 5 years.

**RESOLVED**: to receive the tables and graphs; and that the information contained in them be borne in mind insofar as they related to items 7,8, 9, 10 and 11 on the agenda.

# 64/12 EXEMPT ITEMS

(Agenda No. 6)

**RESOLVED**: that the public be excluded for the duration of items 7,8,9,10,11 and 12 in the Agenda since it was likely that if they were present during those items there would be disclosure of exempt information as defined in Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and specified in relation to the respective items in the Agenda and since it is considered that, in all circumstances of each case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

# 65/12 OVERVIEW AND OUTLOOK FOR INVESTMENT MARKETS

(Agenda No. 7)

The Committee considered a report of the Independent Financial Adviser (PF7) which set out an overview of the current and future investment scene and market developments across various regions and sectors. Members asked a number of questions, to which the Independent Financial Adviser responded.

Mr Davies commented that since writing his report, the Chancellor had delivered his Autumn statement which had confirmed a poor economic outlook.

The public were excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, in that such disclosure would prejudice the trading activities of the fund managers involved and would prejudice the position of the authority's investments in funding the Pension Fund.

**RESOLVED**: To receive the report, tables and graphs and the oral report of the Independent Financial Manager and to bear his conclusions in mind when considering the Fund Managers' reports.

# 66/12 UBS

(Agenda No. 8)

The representatives, Mr M. Gordon and Mr N. Irish reported on and reviewed the present investments in relation to their part of the Fund and their strategy against the background of the current investment scene for the period which ended on 30 September 2012.

The public were excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, in that such disclosure would prejudice the trading activities of the fund managers involved and would prejudice the position of the authority's investments in funding the Pension Fund.

**RESOLVED:** to note the main issues arising from the report.

# 67/12 PARTNERS GROUP

(Agenda No. 9)

The representatives, Mr G. Waller and Mr S. Jovele reported on and reviewed the present investments in relation to their part of the Fund and their strategy against the background of the current investment scene for the period which ended on 30 September 2012.

The public were excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, in that such disclosure would prejudice the trading activities of the fund managers involved and would prejudice the position of the authority's investments in funding the Pension Fund.

**RESOLVED:** to note the main issues arising from the reports.

# 68/12 REPORT OF MAIN ISSUES ARISING FROM REPORTS OF THE FUND MANAGERS NOT REPRESENTED AT THIS MEETING (Agenda No. 10)

The Independent Financial Adviser reported on the main issues arising from meetings which took place during the quarter with Baillie Gifford (UK Equities) and Wellington Management (PF10).

Mr Davies reported that Baillie Gifford and Legal & General had slightly underperformed in the quarter, but their longer term figures were still very good. Early figures for Wellington were ok. He did not however consider that any action was required.

**RESOLVED**: to note the main issues arising from the reports.

# 69/12 SUMMARY BY THE INDEPENDENT FINANCIAL ADVISER

(Agenda No. 11)

The Independent Financial Adviser reported that it was his view that there was potential in the Fund for new investment and he would therefore be recommending to the next Adam Street Global Programme meeting, a commitment of £25m to the 2013 programme. He added that infrastructure had been earmarked as a potential area for investment. This was referred to at Agenda Item 14.

**RESOLVED:** to note the Independent Financial Adviser's summary.

# 70/12 INTERNAL DISPUTE RESOLUTION PROCEDURE (IDRP) - CASE UPDATE (Agenda No. 12)

The Committee had before them a report (PF12) updating them on the latest position regarding the Internal Dispute Resolution Procedure complaint which had been considered at the December 2011 meeting.

The public were excluded during this item because its discussion in public would be likely to lead to the disclosure to members of the public present of information in the following prescribed category:

3. Information relating to the financial or business affairs of any particular person (including the authority holding that information) and since it is considered that, in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Sally Fox undertook to circulate to all members of the Committee the initial letter from the Pensions Ombudsman, along with the response from Sean Collins on behalf of the Council.

**RESOLVED**: to note the report.

# **RE-ADMISSION OF PRESS AND PUBLIC**

# 71/12 ANNUAL REPORT AND ACCOUNTS 2011/12

(Agenda No. 13)

The Committee were requested to formally adopt the Annual Report and Accounts for 2011/12, a draft of which had been presented to the last meeting for comment (Min. 54/12 refers).

Donna Ross reported that there had been no major revisions to the accounts, only expansions to the notes on pages 25 and 31, as requested by Members at the last meeting.

**RESOLVED**: to formally adopt the Annual Report and Accounts for 2011/12.

# 72/12 THE NEW LOOK LOCAL GOVERNMENT PENSION SCHEME (LGPS) 2014 (Agenda No. 14)

The Committee considered a report (PF14) which gave an update on the latest position regarding the redesign of the Local Government Pension Scheme which was due to become affective from 1 April 2014. The report also included information on the most recent Government consultation on investment in partnerships, which had been published with the aim of reducing barriers to future investment in infrastructure products.

The Committee **RESOLVED** to:

(a) note the latest position on the New Look LGPS 2014 as detailed in the report;

- (b) agree the response to the Government Consultation on Investment in Partnerships based on the draft at Annex 3; and
- (c) agree to hold a seminar on infrastructure investments, provisionally to be held on the afternoon of the 8 March 2013 Pension Fund Committee.

# 73/12 LOCAL GOVERNMENT PENSION SCHEME (MISCELLANEOUS REGULATIONS) 2012

(Agenda No. 15)

The Committee were requested to give their approval to a new Administering Authority policy (PF15) which gave employer discretion to bring employee benefits into payment where the scheme member's previous employer no longer exists. The introduction of such a policy is a requirement of the 2012 Miscellaneous Regulations.

# **RESOLVED**:

- a) agree the policy for assessing requests for early payment of pensions;
- b) agree to delegate the decision making under this policy to a panel of officers, following consultation with the Chairman;
- c) note the change of bond requirement; and
- d) note the change of power to request closure valuations and revised rates and adjustment certificates.

# 74/12 EMPLOYER UPDATE

(Agenda No. 16)

The Committee had before them a report (PF16) which gave an update on new employers within the Fund, including new scheduled bodies (academy schools) and Transferee Admission Bodies (following outsourcing exercises). The report also informed Members of the intention to start a consultation on the future pooling arrangements for academy schools, which would then instruct the 2013 valuation process.

# **RESOLVED:** to

- (a) note the progress of previously approved applications for admitted body status;
- (b) retrospectively approve the application for admitted body status by Hayward Services; and
- (c) agree the consultation process with academies in relation to pooling options.

# 75/12 APPOINTMENT PROCESS FOR A NEW FUND MANAGER

(Agenda No. 17)

The Committee had before them a report (PF16) which gave an update on new employers within the Fund, including new scheduled bodies (academy schools) and Transferee Admission Bodies (following outsourcing exercises). It also informed Members of the intention to start a consultation on the future pooling arrangements for academy schools, which would then instruct the 2013 valuation process.

# **RESOLVED**: that

- (a) an informal Member/Officer working group be set up comprising Councillors Harvey, Lilly, Fooks, the Independent Financial Adviser and the officers, to look at the various options, and their cost implications, which could be employed to condense the appointment process in the future and to submit their report to the 8 March 2013 meeting; and
- (b) the above report to include issues of officer capacity.

# 76/12 PENSION FUND SCHEME OF DELEGATION

(Agenda No. 18)

The report (PF18) sought committee approval to two minor changes to the Fund's Scheme of Delegation relating to write off's and the investigation of Internal Dispute Resolution Procedure (IDRP) complaints.

# **RESOLVED**: to

- (a) approve the proposed changes to the Pension Fund's Scheme of Delegation, as set down at paragraph 3 of the report; and
- (b) accept the change to the write off procedure to allow the Pension Services Manager to approve write off amounts of up to £500, subject to reports being made to this Committee.

# 77/12 WRITE OFF'S

(Agenda No. 19)

The Committee had before them a report (PF19) which provided summary details of the amounts written off in the last quarter, in accordance with the Financial Regulations of the Fund.

**RESOLVED**: to note the report.

# 78/12 CORPORATE GOVERNANCE AND SOCIALLY RESPONSIBLE INVESTMENT (Agenda No. 20)

Mrs Ross gave an oral report on a number of issues.

- (a) to note the report; and
- (b) to accept the offer of Baillie Gifford to brief the Committee on Corporate Governance prior to start of the next meeting on 8 March 2013.

# 79/12 ANNUAL PENSION FORUM

(Agenda No. 21)

The Committee were reminded that the annual Pension Fund Forum would take place on Friday 14 December 2012. Members were encouraged to attend as part of their training programme. in the Chair

Date of signing

# OXFORDSHIRE COUNTY COUNCIL PENSION FUND OVERALL VALUATION OF FUND AS AT 31st DECEMBER 2012

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	COMBINED PORTFOLIO 1.10.12	Baillie ( UK Eq	uities	Wellir Global E	Equities	Legal & G Global E Pass	Equity ive	Fixed I		Overseas and P	3S s Equities roperty	Othe Investm	ents	COMBI PORTF 31.12	OLIO .12	
Investment	Value £' 000	Value £' 000	% of Total Value	Value £' 000	% of Total Value	Value £' 000	% of Total Value	Value £' 000	% of Total Value	Value £' 000	% of Total Value	Value £' 000	% of Total Value	Value £' 000	% of Total Value	OCC Customised Benchmark
EQUITIES																
UK Equities	396,366	262,867	97.3%	12,227	7.7%	137,523	57.3%	0	0.0%	0	0.0%	0	0.0%	412,617	30.3%	31.0%
US Equities	77,559	0	0.0%	79,265	49.9%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	79,265	5.8%	
European & Middle Eastern Equities	29,130	0	0.0%	27,477	17.3%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	27,477	2.0%	
Japanese Equities	11,982	0	0.0%	12,678	8.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	12,678	0.9%	
Pacific Basin Equities	2,713	0	0.0%	3,802	2.4%	0	0.0%	0		0	0.0%	0	0.0%	3,802	0.3%	
Emerging Markets Equities	31,681	0	0.0%	22,321	14.1%	0	0.0%	0	0.0%	17,609	6.7%	0	0.0%	39,930	2.9%	
UBS Global Pooled Fund	161,444	0	0.0%	0	0.0%	0	0.0%	0	0.0%	165,595	63.3%	0	0.0%	165,595	12.2%	
L&G World (ex UK) Equity Fund	100,315	0	0.0%	0	0.0%	102,516	42.7%	0	0.0%	0	0.0%	0	0.0%	102,516	7.5%	
Total Overseas Equities	414,824	0	0.0%	145,543	91.7%	102,516	42.7%	0	0.0%	183,204	70.0%	0	0.0%	431,263	31.6%	32.0%
BONDS																
UK Gilts	37.247	0	0.0%	0	0.0%	0	0.0%	40,275	17.2%	0	0.0%	0	0.0%	40.275	3.0%	3.0%
Corporate Bonds	89.602	0	0.0%	0	0.0%	0	0.0%	91.353		0	0.0%	0	0.0%	91,353	6.7%	6.0%
Overseas Bonds	30,055	0	0.0%	0	0.0%	0	0.0%	25,527	10.9%	0	0.0%	0	0.0%	25,527	1.9%	2.0%
Index-Linked	67,596	0	0.0%	0	0.0%	0	0.0%	72,013	30.7%	0	0.0%	0	0.0%	72,013	5.3%	5.0%
Total Bonds	224,500	Ő	0%	Ő	0.0%	Ő	0.0%	229,168		Ő	0.0%	Ő	0.0%	229,168	16.9%	16.0%
ALTERNATIVE INVESTMENTS																
Property	83,851	0	0.0%	0	0.0%	0	0.0%	0	0.0%	78,000	29.8%	7,755	4.0%	85,755	6.3%	8.0%
Private Equity	118,936	0	0.0%	0	0.0%	0	0.0%	0		70,000	0.0%	123,300	63.3%	123,300	9.1%	10.0%
Hedae Funds	31.628	0	0.0%	0	0.0%	0	0.0%	0		0	0.0%	31.870	16.4%	31.870	2.3%	3.0%
Total Alternative Investments	234,415	Ő	0.0%	Ő	0.0%	Ő	0.0%	Ő		78,000	29.8%	162,925	83.7%	240,925	17.7%	21.0%
CASH	45,867	7,296	2.7%	959	0.6%	0	0.0%	5,439	2.3%	425	0.2%	31,713	16.3%	45,832	3.5%	0.0%
TOTAL ASSETS	1,315,972	270,163	100.0%	158,729	100.0%	240,039	100.0%	234,607	100.0%	261,629	100.0%	194,638	100.0%	1,359,805	100.0%	100.0%
% of total Fund		19.87%		11.67%		17.66%		17.25%		19.24%		14.31%		100%		

# ASSET ALLOCATION AS AT QUARTER ENDED 31st DECEMBER 2012

PRIVATE EQUITY AND HEDGE FUNDS									
Asset	Control								
	Range	Allocation	Allocation	Benchmark	Index				
	%	%	%	%					
Private Equity	6-11	10.0%	9.1%	-0.9%	FTSE Smaller Companies (inc investment trusts)				
Hedge Funds	2-4	3.0%	2.3%	-0.7%	3 month LIBOR + 3%				
Total		13.0%	11.4%	-1.6%					

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Target Objective for Private Equity - To seek to outperform the Benchmark by 1% over rolling 3 year periods.

Target Objective for Hedge Funds - To seek to outperform the 3 month LIBOR + 3% over rolling 3 year periods

£123,300,000 Private Equity Market Value - at 31st December 2012

£31,870,000 Hedge Funds

# ASSET ALLOCATION AS AT QUARTER ENDED 31st DECEMBER 2012

	UK EQUITIES											
Asset	Control	Benchmark	Actual	+ or -								
	Range	Allocation	Allocation	Benchmark	Index							
	%	%	%	%								
UK Equities	N/A	100.0%	97.3%	-2.7%	FTSE Actuaries All-Share							
Cash	Nil	0.0%	2.7%	+2.7%								
Total		100.0%	100.0%									

Target Objective - To seek to outperform the Benchmark by 1.25% per annum over rolling 3 year periods (gross of management fees).

Market Value - at 31st December 2012 £270,163,000

TABLE 2

# **BAILLIE GIFFORD**

# ASSET ALLOCATION AS AT QUARTER ENDED 31st DECEMBER 2012

	UK EQUITIES - PASSIVE									
sset Control Benchmark Actual + or -										
	Range	Allocation	Allocation	Benchmark	Index					
	%	%	%	%						
UK Equities	N/A	100.0%	100.0%	+0.0%	<b>FTSE 100</b>					
Cash	Nil	0.0%	0.0%	+0.0%						
Total		100.0%	100.0%							

Target Objective - To track the FTSE 100 Index

Market Value - at 31st December 2012 £137,523,000

TABLE 5

FIXED INCOME									
Asset	Control	Benchmark	Actual	+ or -					
	Range	Allocation	Allocation	Benchmark	Index				
	%	%	%	%					
UK Gilts	0 - 36	18.75%	17.2%	-1.6%	FTSE A All Gilts Stocks				
Corporate Bonds	20 - 55	37.50%	38.9%	+1.4%	IBoxx Sterling Non-Gilt All Stocks Index				
Index-Linked	15 - 46	31.25%	30.7%	-0.6%	FTSE A Over 5 Year Index-linked Gilts				
Overseas Bonds	0 - 24	12.50%	10.9%	-1.6%	JP Morgan Global Gov't (ex UK) Traded Bond				
Cash	0 - 10	0.00%	2.3%	+2.3%					
Total		100.0%	100.0%						

Target Objective - To outperform the Benchmark by 0.6% per annum over rolling 3 year periods (gross of management fees)

Market Value - at 31st December 2012 £234,607,000

TABLE 4

LEGAL and GENERAL

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# ASSET ALLOCATION AS AT QUARTER ENDED 31st DECEMBER 2012

WORLD (EX-UK) EQUITY INDEX - PASSIVE									
Asset	Control	Benchmark	Actual	+ or -					
	Range	Allocation	Allocation	Benchmark	Index				
	%	%	%	%					
Global (ex-UK) Equities	N/A	100.0%	100.0%	+0.0%	FTSE AW-World (ex-UK) Index				
Cash	Nil	0.0%	0.0%	+0.0%					
Total		100.0%	100.0%						

Target Objective - To track the FTSE AW-World (ex-UK) Index

Market Value - at 31st December 2012 £102,516,000

GLOBAL EQUITIES									
Asset	Control Range	Benchmark Allocation	Actual Allocation	+ or - Benchmark	Index				
Global Equities Cash	N/A Nil	<b>%</b> 100.0% 0.0%	<b>%</b> 99.4% 0.6%		MSCI All Countries World Index				
Total		100.0%	100.0%						

Target Objective - To seek to outperform the Benchmark by 2.0% per annum over rolling 3 year periods (net of management fees).

Market Value - at 31st December 2012 £158,729,000 LEGAL and GENERAL

**WELLINGTON** 

TABLE 7

# ASSET ALLOCATION AS AT QUARTER ENDED 31st DECEMBER 2012

# UBS GLOBAL ASSET MANAGEMENT

Asset	Control	Benchmark	Actual	+ or -		
	Range	Allocation	Allocation	Benchmark	Index	
	%	%	%	%		
Overseas Equities						
Comprising						
Global Pooled Fund	85 - 100	90.0%	90.4%		See Split below *	
Emerging Markets	0 - 10	10.0%	9.6%	-0.4%	FTSE AW Emerging Markets	
Cash	0 - 10	0.0%	0.0%			
Total		100.0%	100.0%			
* Global Pooled Fund Split:-		1				
North America		30.0%			FTSE North American Developed	
Europe (ex UK)		30.0%			FTSE Europe (ex UK) Developed	
Asia Pacific (inc. Japan)		30.0%			FTSE Asia-Pacific (inc Japan) Developed	
Total Global Pooled	1	90.0%	90.4%			

Target Objective - To seek to outperform the Benchmark by 1% per annum over rolling 3-year periods (gross of management fees).

<u>Market Value - at 31st December 2012</u> £183,204,000

TABLE 9

PROPERTY PORTFOLIO									
Asset	Control Range	Benchmark Allocation	Actual Allocation	+ or - Benchmark	Index				
	%	%	%	%					
Property	90 - 100	100.0%	99.5%	-0.5%	IPD UK All Balanced Funds Index Weighted Average				
Cash	0 - 10	0.0%	0.5%	+0.5%					
Total		100.0%	100.0%						

Target Objective - To seek to outperform the Benchmark by 1% per annum over rolling 3-year periods (net of costs and fees).

<u>Market Value - at 31st December 2012</u> £78,425,000

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# TOTAL PORTFOLIO PROGRESS REPORT - 1 OCTOBER 2012 to 31 DECEMBER 2012

	Market			Net Pur	chases ar	nd Sales			Change	s in Mark	et Value		Market	
Asset	Value	%		Baillie	Legal &				Baillie	Legal &			Value	%
	1.10.12		UBS	Gifford	General	Wellington	Other	UBS	Gifford	General	Wellington	Other	31.12.12	
EQUITIES	£000		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
UK Equities	396,366	30	0	3,687	0	(2,129)	0	0	10,065	4,534	94	0	412,617	30
US Equities European & Middle Eastern Equities Japanese Equities Pacific Basin Equities Emerging Market Equities Global Pooled Funds	77,559 29,130 11,982 2,713 31,681 261,759	6 2 1 0 2 20	0 0 0 3,500 (3,500)	0 0 0 0	0 0 0 0 0 0	(2,809) 480 828 2,636	0 0 0 0	0 0 0 571 7,651	0 0 0 0 0	0 0 0 0 2,201	(878) 1,156 216 261 1,542	0 0	27,477 12,678 3,802 39,930	6 2 1 0 3 20
Total Overseas Equities BONDS	414,824	32	(3,500)	0	0		0	8,222	0	2,201	2,297	0	431,263	32
UK Gilts Corporate Bonds Overseas Bonds Index-Linked Bonds	37,247 89,602 30,055 67,596	3 7 2 5	0 0 0 0	0 0 0 0	3,375 0 (3,539) 1,127		0 0 0 0	0 0 0 0	0 0 0 0	(347) 1,751 (989) 3,290	0 0 0	0 0 0	40,275 91,353 25,527 72,013	3 7 2 5
<u>ALTERNATIVE INVESTMENTS</u> Property Private Equity Hedge Funds SUB TOTAL	83,851 118,936 31,628 1,270,105	6 9 2 97	1,347 0 0 1,347	0 0 0 3,687	0 0 0 963	1,590	242 (115) 127	45 0 0 8,267	0 0 0 10,065	0 0 0 10,440	0 0 2,391	270 4,479 <u>242</u> 4,991	123,300 <u>31,870</u> 1,313,973	6 9  96
CASH * GRAND TOTAL	45,867 <b>1,315,972</b>	3 100	(893) 454	(2,915) <b>772</b>	1,355 <b>2,318</b>	· · · ·	3,293 <b>3,420</b>	0 <b>8,267</b>	0 <b>10,065</b>	0 <b>10,440</b>	0 2,391	0 4,991	45,832 1,359,805	4

\* Movement in cash is not confined to investment transactions but also includes dividend income and the payment of fees. Further details of cash movements can be found in the Managers' individual valuations.

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# VALUATION OF OTHER INVESTMENTS AS AT 31st DECEMBER 2012

						TOTAL OF ALL INVESTMENTS
	22,403,821			22,403,821		CASH HELD IN HOUSE
	9,308,763			9,308,763		Cash Held by Custodian for Private Equity
758,118 0 <b>8,064,442</b>	2,178,237 15,000 <b>42,653,428</b>			1,420,119 15,000 <b>34,588,986</b>		Oxford Technology ECF Limited Partner AC Longwall Ventures ECF Limited Partner AC
105,907 (23,526) (65,345) 326,195	690,525 936,764 302,741 2,169,880			584,618 960,290 368,086 1,843,685		Adams Street 2009 Direct Fund Adams Street 2009 Non US Developed Mkts Fund Adams Street 2009 Non US Emerging Mkts Fund Adams Street 2009 US Fund
164,381 71,163 1,478,098	1,281,502 2,534,081 4,133,192			1,117,121 2,462,918 2,655,094		Adams Street 2008 Direct Fund Adams Street 2008 Non US Fund Adams Street 2008 US Fund Adams Street 2009 Global Fund
135,922 613,851 (238,485) 422,141	6,015,762 1,957,515 1,109,717 4,026,466			5,879,840 1,343,664 1,348,202 3,604,325		Partners Group Asia-Pacin 2007 L.P. Partners Group Secondary 2011 L.P. Partners Group Asia-Pacific 2011 L.P. Adams Street 2007 Non US Fund Adams Street 2008 Global Fund
1,643,630 2,672,392	4,177,336			2,533,706 8,452,318		Limited Partnerships Fund of Funds Partners Group Secondary 2006 L.P. Partners Group Secondary 2008 L.P.
(297,472)	8,782	3.500	122	306,254	2,509	<u>Unlisted Private Funds</u> Midlands Growth Fund
523,746	3,393,746	1,182.490	1,000	2,870,000	2,870	<u>Other Fixed Interest</u> Electra Private Equity 5.000% 12/29/2017 DD 12/29/10
2,172,819 2,241,948 (890,082) 17,416,723	3,442,845 7,416,614 4,868,367 <b>77,243,786</b>	1.755122 1.672500 2.878000	0.647 1.167 3.404	1,270,026 5,174,666 5,758,449 <b>59,827,063</b>	1,961,598 4,434,448 1,691,580	Schroder Private Equity Standard Life European Private Equity Trust SVG Capital
618,657 (208,821) (514,909)	921,231 373,976 480,255	3.022500 0.630000 0.470000	0.993 0.982 0.974	302,574 582,797 995,164	304,791 593,612 1,021,820	Northern Investors Oxford Technology 3 Venture Capital Trust Oxford Technology 4 Venture Capital Trust
8,422,584 407,260	19,630,100 2,057,213	9.350968	5.795 7.500	11,207,516 1,649,953	1,934,000 220,000	HG Capital Trust KKR & CO LP
1,354,404 ( <mark>280,527)</mark> 948 976	3,774,497 1,756,067 482 700	4.427500 0.768750 3.642500	2.839 0.892 1 769	2,420,093 2,036,594 234 424	852,512 2,284,315 132 510	Graphite Enterprise Trust HarbourVest European Senior Loans Henderson Deivate Entity
(904,816) 5,583,568 377,622	783,129 19,469,990 7,716,800	3.317500 19.160000 1.855000	7.150 13.665 1.764	1,687,945 13,886,422 7,339,178	236,060 1,016,179 4,160,000	Candover Investments Electra Private Equity F&C Private Equity Trust
(1.211.260)	4.070.002	2.171000	2.817	5.281.262	1.874.713	Quoted Investment Trusts 31 Group
						PRIVATE EQUITY Managed by Mr P Davies, IFA
UNREALISED GAIN/LOSS £	<u>MARKET</u> VALUE £	<u>MARKET</u> PRICE £	AVERAGE COST £	COST £	HOLDING	

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PRIVATE EQUITY TRANSACTIONS DURING QUARTER ENDED 31st DECEMBER 2012

1,678,132	(5,020,233)	4,904,934	1,562,832	TOTALS	
1,678,132	(3,159,239)	2,436,750	955,642		
1,033,640 214,963	(1,905,211) (339,656)		(871,571) (124,693)	(492,595) Henderson Private Equity - Tender offer (192,592) Schroder Private Equity - Repurchase	21/12/2012 19/12/2012
209,614	(297,889)		(88,275)		17/12/2012
	(33 177)	2,436,750	2,436,750		30/10/2012
	(223,406)		(223,406)	-	26/10/2012 30/10/2012
219,915	(359,900)		(139,986)	(216.213) Schroder Private Equity - Repurchase	18/10/2012
•	(1,860,994)	0	(1,860,994)		
	(190,734)		(190,734)	Partners Group Secondary 2008 L.P.	21/12/2012
	(117,876)		(117,876)	Partners Group Secondary 2006 L.P.	21/12/2012
	(104,400) (111,928)		(104,400) (111,928)	Adams Street 2009 Non US Fund	05/12/2012
	(165,556)		(165,556)	Adams Street 2007 Non US Fund	28/11/2012
	(472,387)		(472,387)	Partners Group Secondary 2008 L.P.	07/11/2012
	(142,100)		(142,103) (182,123)	Adame Street 2000 LIS Fund	21/11/2012
	(373,817)		(373,817)	Adams Street 2008 US Fund	12/10/2012
				LIMITED PARTNERSHIP FUND OF FUNDS CAPITAL DISTRIBUTIONS	
		2,468,184	2,408,184		
		(193,348)	(193,348)	Partners Group Secondary 2011 L.P.	27/12/2012
		دا 1,222 45,000	د ا مرحد 45,000	Oxford Technology ECF Limited Partner AC	14/12/2012
		496,272	496,272	Partners Group Asia - Pacific 2011 L.P.	14/12/2012
		15,000	15,000	Longwall Ventures ECF Limited Partner AC	11/12/2012
		100,940	100,940	Adams Street 2009 US Fund	20/12/2012
		18,838 45 404	18,838 45,494	Adams Street 2009 Non US Developed Mikts Fund	21.02/21/61.
		244,705	244,705	Adams Street 2008 Non US Fund	05/12/2012
		211,104	211,104	Adams Street 2007 Non US Fund	28/11/2012
		148.002	148.002	Adams Street 2009 Non US Developed Mkts Fund	23/11/2012
		53,979 41 133	53,979 41 133	Adams Street 2008 Direct Fund Adams Street 2009 Direct Fund	23/11/2012
		218,387	218,387	Partners Group Asia - Pacific 2007 L.P.	05/11/2012
		254,997	254,997	Adams Street 2009 US Fund	01/11/2012
		475 668	475 668	Adams Street 2008 US Fund	12/10/2012
				LIMITED PARTNERSHIP FUND OF FUNDS	
t	r	t	r		
GAIN/LOSS	PROCEEDS	ħ	<u>cost</u>	HOLDING	DATE H
REALISED	SALE	PAYMENTS	BOOK		

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# PERFORMANCE TO 31st DECEMBER 2012

# COMBINED PORTFOLIO (BY ASSET CLASS)

		% weighting of fund as at	31	UARTER ENDED st December 201 OXFORDSHIRE	2	31s	MONTHS ENDE t December 201 OXFORDSHIRE	2	31s	EE YEARS END t December 201 OXFORDSHIRE	2	31	VE YEARS ENDE st December 20 OXFORDSHIRE	12
	ASSET	31st December 2012	RETURN %	TOTAL FUND %	VARIATION %	RETURN %	TOTAL FUND %	VARIATION %	RETURN %	TOTAL FUND %	VARIATION %	RETURN %	TOTAL FUND %	VARIATION %
	GLOBAL EQUITIES	10.7%	2.5	2.1	-0.4	12.0	11.9	-0.1	6.9	5.2	-1.7	3.6	-1.0	-4.6
	UK EQUITIES	30.3%	3.8	4.1	0.3	12.3	14.0	1.7	7.5	10.7	3.2	2.5	4.1	1.6
	OVERSEAS EQUITIES	21.0%	2.4	3.7	1.3	12.1	12.3	0.2	6.9	4.1	-2.8	3.6	2.9	-0.7
	UK GOVERNMENT BONDS	3.0%	-0.4	-0.1	0.3	2.7	2.4	-0.3	8.3	7.8	-0.5	7.2	7.4	0.2
	UK CORPORATE BONDS	6.7%	2.0	1.9	-0.1	13.0	13.4	0.4	9.4	10.2	0.8	6.8	7.8	1.0
	OVERSEAS BONDS*	1.9%	-2.6	1.2	3.8	0.1	5.1	5.0	3.4	5.3	1.9	-	7.9	-
Pa	UK INDEX LINKED GILTS	5.3%	5.0	5.0	0.0	0.5	0.4	-0.1	10.5	11.5	1.0	8.1	8.9	0.8
age	TOTAL PRIVATE EQUITY	9.1%	7.1	3.9	-3.2	27.8	15.5	-12.3	9.1	13.6	4.5	1.2	0.8	-0.4
<u> </u>	HEDGE FUNDS	2.3%	0.9	0.8	-0.1	3.8	3.0	-0.8	3.8	2.5	-1.3	4.8	-1.1	-5.9
7	PROPERTY ASSETS	6.3%	-0.4	0.4	0.8	1.0	1.8	0.8	6.6	7.2	0.6	-2.0	-4.9	-2.9
	TOTAL CASH	3.4%	-	0.3		-	2.1		-	0.9		-	1.2	
	TOTAL FUND	100%	2.9	3.0	0.1	11.5	10.8	-0.7	7.8	8.0	0.2	3.8	2.7	-1.1

\* This includes L&G Currency Hedging for Overseas bonds

# PERFORMANCE TO 31st DECEMBER 2012

# COMBINED PORTFOLIO ( BY FUND MANAGER)

	% Weighting of	31	UARTER ENDED st December 201	12	31s	MONTHS ENDED	2	31s	EE YEARS END t December 201	2	31	VE YEARS ENDE st December 20	12
FUND MANAGER	Fund as at 31st December 2012	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %			OXFORDSHIRE TOTAL FUND %			OXFORDSHIRE TOTAL FUND %			OXFORDSHIRE TOTAL FUND %	
BAILLIE GIFFORD UK EQUITIES	19.9%	3.8	4.4	0.6	12.3	15.6	3.3	7.5	12.7	5.2	2.5	5.3	2.8
WELLINGTON GLOBAL EQUITIES	11.7%	2.3	2.1	-0.2	-	-	-	-	-	-	-	-	-
L&G UK EQUITIES - PASSIVE	10.1%	3.4	3.4	0.0	10.0	10.0	0.0	6.6	6.7	0.1	0.0	0.0	0.0
L&G GLOBAL EX UK EQUITIES - PASSIVE	7.5%	2.2	2.2	0.0	11.9	11.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0
L&G FIXED INCOME	17.2%	2.3	2.4	0.1	6.0	6.0	0.0	9.1	9.6	0.5	7.3	8.1	0.8
PARTNERS GROUP PROPERTY SICAR	0.6%	-0.4	3.7	4.1	1.0	6.9	5.9	6.6	11.1	4.5	0.0	0.0	0.0
PRIVATE EQUITY	9.1%	7.1	3.9	-3.2	27.8	15.5	-12.3	9.1	13.6	4.5	1.2	0.8	-0.4
UBS OVERSEAS EQUITIES	13.5%	4.3	4.6	0.3	13.1	13.3	0.2	5.9	4.3	-1.6	3.0	3.1	0.1
UBS PROPERTY	5.8%	-0.4	0.1	0.5	1.0	1.3	0.3	6.6	6.5	-0.1	-2.0	-5.7	-3.7
UBS HEDGE FUNDS	2.3%	0.9	0.8	-0.1	3.8	3.0	-0.8	3.8	2.5	-1.3	4.8	-1.1	-5.9
IN-HOUSE CASH	2.3%	0.1	0.2	0.1	0.4	1.5	1.1	0.4	1.3	0.9	1.3	2.2	0.9
TOTAL FUND	100.0%	2.9	3.0	0.1	11.5	10.8	-0.7	7.8	8.0	0.2	3.8	2.7	-1.1

\* This includes L&G Currency Hedging for Overseas bonds

#### PERFORMANCE TO 31st DECEMBER 2012

#### **BAILLIE GIFFORD - UK EQUITIES ACTIVE MANDATE**

QUARTER ENDED THREE YEARS ENDED FIVE YEARS ENDED **12 MONTHS ENDED** 31/12/2012 31/12/2012 31/12/2012 31/12/2012 BENCHMARK OXFORDSHIRE ASSET BENCHMARK OXFORDSHIRE BENCHMARK OXFORDSHIRE BENCHMARK OXFORDSHIRE RETURN TOTAL FUND VARIATION RETURN TOTAL FUND VARIATION RETURN TOTAL FUND VARIATION RETURN TOTAL FUND VARIATION % % % % % % % % % % % % UK EQUITIES 4.5 0.7 16.2 3.9 13.0 5.5 5.3 2.8 3.8 12.3 7.5 2.5 TOTAL CASH 0.1 0.6 -\_ -0.6 \_ TOTAL ASSETS 3.8 4.4 0.6 12.3 15.6 3.3 7.5 12.7 5.2 2.5 5.3 2.8

Target Objective - To seek to outperform the Benchmark by 1.25% per annum over rolling 3 year periods (gross of management fees)

## WELLINGTON - GLOBAL EQUITIES ACTIVE MANDATE

TABLE 16

TABLE 15

		QUARTER ENDE 31/12/2012	D	1	2 MONTHS ENDE 31/12/2012	ED	Tł	IREE YEARS END 31/12/2012	DED	FI	VE YEARS ENDE 31/12/2012	D
ASSET	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %
GLOBAL INC UK EQUITIES	2.3	2.1	-0.2	-	-	-	-	-	-	-	-	-
TOTAL CASH	-	1.1		-	-	-	-	-	-	-	-	-
TOTAL ASSETS	2.3	2.1	-0.2	-	-	-	-	-	-	-	-	-

Target Objective - To seek to outperform the Benchmark by 2.0% per annum over rolling 3 year periods (gross of management fees)

### PERFORMANCE TO 31st DECEMBER 2012

### LEGAL & GENERAL - PASSIVE EQUITY INDEX FUNDS

TABLE 17

ASSET		QUARTER ENDE 31/12/2012 OXFORDSHIRE TOTAL FUND %			12 MONTHS ENDI 31/12/2012 OXFORDSHIRE TOTAL FUND			IREE YEARS END 31/12/2012 OXFORDSHIRE TOTAL FUND %		/E YEARS ENDEI 31/12/2012 OXFORDSHIRE TOTAL FUND	-
1 FTSE 100 EQUITY INDEX FUND 2 L&G WORLD (EX-UK) EQUITY FUND	3.4 2.2	3.4 2.2	0.0 0.0	10.0 11.9	10.0 11.9	0.0 0.0	6.6 -	6.7 -	0.1 -	 	/0

Target Objective - 1. To track the FTSE 100 Index 2. To track the FTSE AW-World (ex-UK) Index

# LEGAL & GENERAL - BONDS

TABLE 18

		QUARTER ENDE 31/12/2012	D		12 MONTHS ENDI 31/12/2012			HREE YEARS ENI 31/12/2012			/E YEARS ENDE 31/12/2012	
ASSET	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	
UK GILTS UK CORPORATE BONDS OVERSEAS BONDS* UK INDEX LINKED	-0.4 2.0 0.8 5.0	-0.1 1.9 1.2 5.0	0.3 -0.1 0.4 0.0	2.7 13.0 4.6 0.5	2.4 13.4 5.1 0.4	-0.3 0.4 0.5 -0.1	8.3 9.4 4.9 10.5	7.8 10.2 5.3 11.5	-0.5 0.8 0.4 1.0	7.2 6.8 - 8.1	7.3 8.0 7.9 8.9	0.1 1.2 - 0.8
CASH/ALTERNATIVES*	-	n/a		-	n/a		-	n/a		-	n/a	
TOTAL ASSETS	2.3	2.4	0.1	6.0	6.0	0.0	9.1	9.6	0.5	7.3	8.1	0.8

\* Cash held by L&G is used for hedging the Overseas Bond position. This is therefore included in the Overseas Bond category in order to produce a hedged return.

Target Objective - To outperform the Benchmark by 0.6% per annum over rolling 3 year periods (gross of management fees)

## PERFORMANCE TO 31st DECEMBER 2012

# **INDEPENDENT ADVISOR - PRIVATE EQUITY**

TABLE 19

		QUARTER ENDE 31/12/2012	D	· · · · ·	12 MONTHS ENDE 31/12/2012	ED	TI	HREE YEARS END 31/12/2012	DED	FIV	/E YEARS ENDE 31/12/2012	D
ASSET	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %
PRIVATE EQUITY	7.1	5.5	-1.6	27.8	21.7	-6.1	9.1	14.5	5.4	1.2	0.5	-0.7
LIMITED LIABILITY PARTNERSHIPS	7.1	0.9	-6.2	27.8	4.8	-23.0	9.1	11.5	2.4	1.2	5.5	4.3
TOTAL ASSETS	7.1	3.9	-3.2	27.8	15.5	-12.3	9.1	13.6	4.5	1.2	0.8	-0.4

Target Objective - To seek to outperform the Benchmark by 1% over rolling 3 year periods.

# PARTNERS GROUP REAL ESTATE SICAR - PROPERTY

		QUARTER ENDE 31/12/2012	D	1	12 MONTHS END 31/12/2012	ED	T	HREE YEARS END 31/12/2012	DED	FIV	E YEARS ENDE 31/12/2012	D
ASSET	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	
PROPERTY	-0.4	3.7	4.1	1.0	6.9	5.9	6.6	11.1	4.5	-	-	
TOTAL CASH	-	n/a		-	n/a		-	-		-	-	
TOTAL ASSETS*	-0.4	3.7	4.1	1.0	6.9	5.9	6.6	11.1	4.5	-	-	

## PERFORMANCE TO 31st DECEMBER 2012

#### UBS GLOBAL ASSET MANAGEMENT- OVERSEAS EQUITIES

QUARTER ENDED 12 MONTHS ENDED THREE YEARS ENDED FIVE YEARS ENDED 31/12/2012 31/12/2012 31/12/2012 31/12/2012 ASSET BENCHMARK OXFORDSHIRE BENCHMARK OXFORDSHIRE BENCHMARK OXFORDSHIRE BENCHMARK OXFORDSHIRE TOTAL FUND VARIATION RETURN TOTAL FUND VARIATION RETURN TOTAL FUND VARIATION RETURN TOTAL FUND VARIATION RETURN % % % % % % % % % % % % OVERSEAS EQUITIES 4.3 0.3 0.2 3.1 0.1 4.6 13.1 13.3 5.9 4.4 -1.5 3.0 TOTAL CASH \_ n/a n/a --\_ -TOTAL ASSETS 0.3 13.1 13.3 0.2 5.9 4.3 -1.6 4.3 4.6 3.0 3.1 0.1

Target Objective - To seek to outperform the Benchmark by 1% per annum over rolling 3-year periods (gross of management fees).

### **UBS GLOBAL ASSET MANAGEMENT - PROPERTY**

TABLE 22

		QUARTER ENDE 31/12/2012	D	1	2 MONTHS ENDE 31/12/2012	D	Tł	IREE YEARS END 31/12/2012	DED	FIV	/E YEARS ENDEI 31/12/2012	2
ASSET	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %
PROPERTY	-0.4	0.1	0.5	1.0	1.4	0.4	6.6	7.1	0.5	-2.0	-5.0	-3.0
TOTAL CASH*	-	0.2		-	0.9		-	-0.2		-	-	
TOTAL ASSETS**	-0.4	0.1	0.5	1.0	1.3	0.3	6.6	6.5	-0.1	-2.0	-5.7	-3.7

\* Historic returns for this category refer to the portfolio whilst both Overseas Equities and Property were held within one portfolio. Property cash shown from June 2009

\*\* Total Assets for this mandate reflect Cash from June 2009 only.

Target Objective - To seek to outperform the Benchmark by 1% per annum over rolling 3-year periods (gross of management fees).

### INVESTMENT PERFORMANCE TIME WEIGHTED RATES OF RETURN FOR PERIODS ENDED 31st DECEMBER 2012

#### **UBS GLOBAL ASSET MANAGEMENT - HEDGE FUNDS**

QUARTER ENDED 12 MONTHS ENDED THREE YEARS ENDED FIVE YEARS ENDED 31/12/2012 31/12/2012 31/12/2012 31/12/2012 ASSET BENCHMARK OXFORDSHIRE BENCHMARK OXFORDSHIRE BENCHMARK OXFORDSHIRE BENCHMARK OXFORDSHIRE RETURN TOTAL FUND VARIATION TOTAL FUND RETURN TOTAL FUND RETURN TOTAL FUND VARIATION RETURN VARIATION VARIATION % % % % % % % % % % % % HEDGE FUNDS 0.9 0.8 -0.1 3.8 3.1 -0.7 3.8 2.5 -1.3 4.8 -1.1 -5.9 TOTAL CASH 0.3 1.2 \_ 0.0 -0.2 --TOTAL ASSETS -0.8 2.5 0.9 0.8 -0.1 3.8 3.0 3.8 -1.3 4.8 -1.1 -5.9

Target Objective - To seek to outperform the 3 month LIBOR + 3% over rolling 3 year periods

# INTERNALLY MANAGED CASH

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TABLE 24

		QUARTER ENDE 31/12/2012	D	1	12 MONTHS ENDE 31/12/2012	ED	TI	HREE YEARS END 31/12/2012	DED	FI\	/E YEARS ENDE 31/12/2012	D
ASSET	BENCHMARK RETURN %	OXFORDSHIRE TOTAL FUND %	VARIATION %									
INTERNALLY MANAGED CASH*	0.1	0.2	0.1	0.4	1.5	1.1	0.4	1.3	0.9	1.3	2.2	0.9
TOTAL ASSETS	0.1	0.2	0.1	0.4	1.5	1.1	0.4	1.3	0.9	1.3	2.2	0.9

\* This portfolio includes cash held at the Custodian

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# TOP 20 HOLDINGS AT 31/12/2012

37.84	514,595,509	TOTAL POOLED FUNDS MARKET VALUE	
12.18 10.11 7.54 6.72 1.29	165,594,578 137,523,411 102,515,592 91,353,271 17,608,657		1 UBS GLOBAL OPTIMAL THIRDS 2 L&G UK FTSE 100 EQUITY INDEX FUND 3 L&G WORLD (EX UK) EQUITY INDEX FUND 4 L&G CORE PLUS FUND 5 UBS GLOBAL EMGERGING MARKETS
			POOLED FUNDS AT 31/12/2012
			* Excludes investments held within Pooled Funds
13.90	188,665,525	TOP 20 HOLDINGS MARKET VALUE *	
0.46	6,191,690		20 SCHRODERS GBP LINC
0.47	6,345,266		19 ASHTEAD GROUP PLC
0.49	6,602,790		18 LEGAL & GENERAL GROUP ORD 2.5P
0.50	6,732,809		
0.50	6,759,033		
0.51	6,900,070		-
0.51	6,905,215		
0.52	7,061,250		13 SABMILLER PLC
0.55	7,416,614		12 STANDARD LIFE EURO ORD
0.55	7,422,254		11 RIO TINTO PLC
0.57	7,716,800		10 F & C PRIVATE EQUITY TRUST
0.57	7,776,487		9 STANDARD CHARTERED ORD USD0.50
0.59	8,017,360		8 IMPERIAL TOBACCO GROUP ORD 10P
0.65	8,814,912		7 BHP BILLITON PLC USD0.50
0.79	10,728,613		6 ROYAL DUTCH SHELL PLC B SHS
0.85	11,570,560		5 BG GROUP PLC ORD GBP0.10
0.96	13,110,358		4 HSBC HLDGS ORD USD0.50 (UK)
0.99	13,493,354		3 BRITISH AMERICAN TOBACCO ORD
1.43	19,469,990		2 ELECTRA INVESTMENT TR ORD 25P
1.44	19,630,100		1 HG CAPITAL TRUST ORD GBP0.25
			DIRECT HOLDINGS
6	7		
			ASSET DESCRIPTION

TOTAL FUND MARKET VALUE

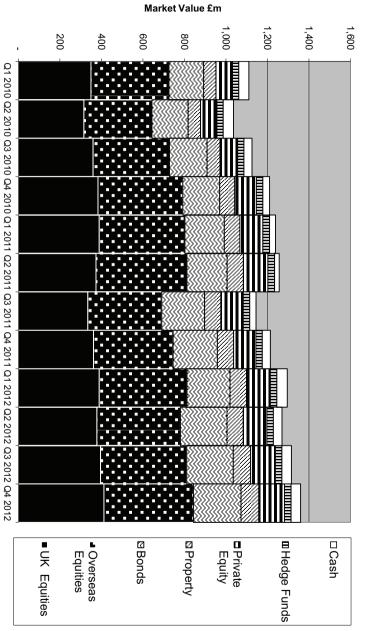
1,359,805,000



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# **OXFORDSHIRE COUNTY COUNCIL PENSION FUND**

MARKET VALUE OF TOTAL FUND



# TOTAL FUND MARKET VALUE BY ASSET CLASS

**GRAPH 1** 

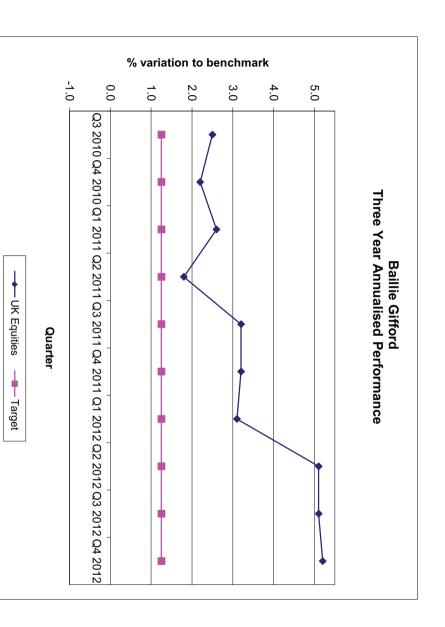
Q1 2010 Q2 2010 Q3 2010 Q4 2010 Q1 2011 Q2 2011 Q2 2011 Q3 2011 Q4 2011 Q2 2012 Q3 2012 Q3 2012 Q4 2012

 $\begin{array}{c} 1,111.0\\ 1,037.0\\ 1,210.7\\ 1,239.0\\ 1,257.2\\ 1,145.3\\ 1,214.3\\ 1,214.3\\ 1,214.3\\ 1,214.3\\ 1,216.0\\ 1,316.0\\ 1,359.8\end{array}$ 

Asset Allocation Latest Quarter

Quarter

<u>Market Value</u> <u>£m</u>

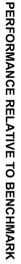


**Baillie Gifford Three Year Annualised Performance** 

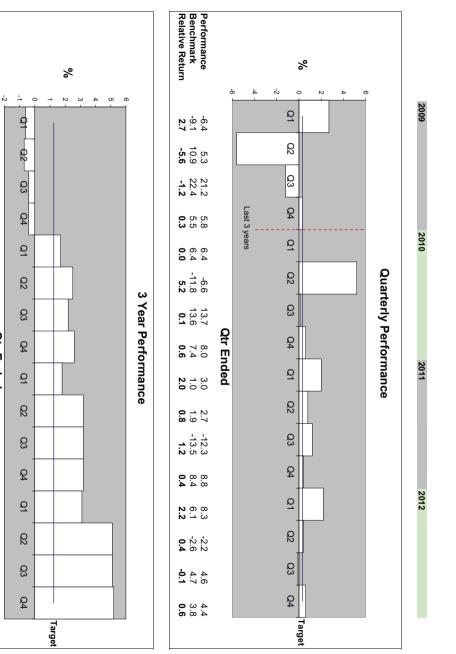
	ω	N	-	4	ω	N	Q1 2011	4	Q3 2010		
5.2	5.1	5.1	з. 1	3.2	3.2	1.8	2.6	2.2	2.5	Equities	NN
1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25	Target	

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GRAPH 3



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Target Returns

Performance Benchmark Relative Return

-7.1

-1.3

-0.6

-4.0 **1.7** 

2.5 - 1.5

3.6 1.4

5.4 **2.6** 

8.4 **1.8** 

9.2 3.2

9.2 3.2

16.1 12.9 **3.2** 

21.9 18.8 **3.1** 

18.9 **5.1** 

13.2 5.1

12.7 7.5 **5.2** 

**Qtr Ended** 

Rolling annual target of 1.25% above benchmark

# Top 10 holdings at 31/12/2012

т	Holding	Value £	% of
			portfolio
-	BRITISH AMERICAN TOBACCO ORD	11,951,515	4.42
N	BG GROUP PLC ORD GBP0.10	10,810,639	4.00
ω	HSBC HLDGS ORD USD0.50 (UK)	10,701,953	3.96
4	ROYAL DUTCH SHELL 'B' SHS	9,288,833	3.44
പ	BHP BILLITON PLC USD0.50	8,814,912	3.26
ი	IMPERIAL TOBACCO GROUP ORD 10P	8,017,360	2.97
7	STANDARD CHARTERED ORD USD0.50	7,776,487	2.88
œ	RIO TINTO PLC	7,422,254	2.75
9	SABMILLER PLC	7,061,250	2.61
10	REED ELSEVIER	6,905,215	2.56
	Top 10 Holdings Market Value	88,750,418	32.85
	Total Raillie Gifford Market Value	270 163 000	

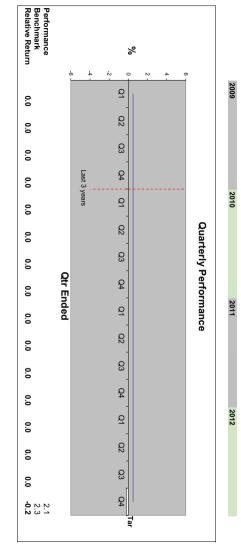
Top 10 holdings excludes investments held within pooled funds

# **Baillie Gifford**

# PERFORMANCE RELATIVE TO BENCHMARK

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# Target Returns

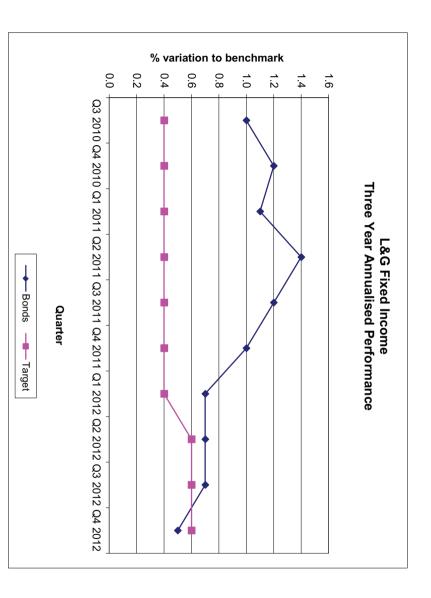
Rolling annual target of 2% above benchmark

# Top 10 holdings at 31/12/2012

	158,729,000	Total Wellington Market Value	
20.44	32,438,516	Top 10 Holdings Market Value	
1.73	2,736,939	INTERNATIONAL PAPER CO	10
1.74	2,756,948	STATOIL ASA NOK2.50	9
1.92	3,047,734	TAIWAN SEMICONDUCTOR MANUFACTURING ADR	œ
1.92	3,049,141	GOLDMAN SACHS GROUP INC/THE	7
2.01	3,194,728	SAMSUNG ELECTR-GDR REGS	ი
2.10	3,330,389	ZURICH INSURANCE GROUP AG CHF0.1	σı
2.10	3,332,858	MARSH & MCLENNAN COS INC	4
2.30	3,643,644	WELLS FARGO & CO	ω
2.31	3,672,752	JP MORGAN CHASE & CO	N
2.31	3,673,383	CREDIT SUISSE GROUP AG CHF0.04 REGD	<u>د</u>
portfolio			
% of	Value £	Holding	Т

Wellington

Top 10 holdings excludes investments held within pooled funds.

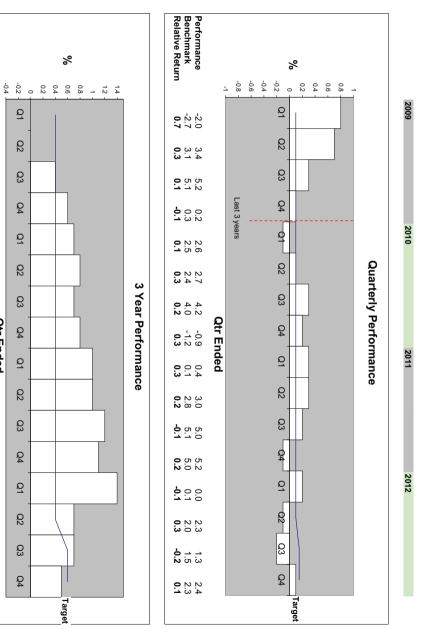


L&G Fixed Income Three Year Annualised Performance

	Bonds	Target
Q3 2010	1.0	0.4
Q4 2010	1.2	0.4
Q1 2011	-1 	0.4
Q2 2011	1.4	0.4
Q3 2011	1.2	0.4
Q4 2011	1.0	0.4
Q1 2012	0.7	0.4
Q2 2012	0.7	0.6
Q3 2012	0.7	0.6
Q4 2012	0.5	0.6

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**GRAPH 6** 



Performance Benchmark Relative Return

3.7 **0.0** 

**0**.4 **0**.6

0.0 0.6

5.1 0.7

5.7 **0.8** 

5.7 **0.7** 

6.9 **0.8** 

8.7 7.7 **1.0** 

8.7 **1.0** 

6.9 5.7

**1**.4 **1.1** 

8.1 6.7

10.7 **0.7** 

10.3 9.6 **0.7** 

9.0 **0.7** 

9.6 9.1

2

Q2

Q

Q4

2

Q2

Q

Q4

2

Q2

Q

Q4

2

Q2

Q

Q4

Qtr Ended

Top 10 holdings at

31/12/2012

Holding

Value £

% of portfolio

2.87

Rolling annual target of 0.60% above benchmark

Target Returns

Top 10 holdings excludes investments held within pooled funds

General Legal &

1008765432-

UNITED KINGDOM (GOVT OF) 1.125% 22-NOV-2037 UNITED KINGDOM (GOVT OF) 1.875% 22-NOV-2022 UK GOVT OF IDX-LKD STK 1.250% 22-NOV-2055 UK GOVT IDX-LKD STK 2.000% 26-JAN-2035

4,655,989 5,172,632 4,751,880

5,828,349 6,732,809 5,872,606

2.50 2.48 2.21 2.03 1.98

4,472,534

1.91 1.89

TREASURY INDEX-LINKED 2.500% 16-APR-2020 TREASURY INDEX-LINKED 2.500% 17-JUL-2024 UNITED KINGDOM GILT INFLATION 1.250% 11/22/2027

UNITED KINGDOM (GOVT OF) 1.250% 22-NOV-2032 UNITED KINGDOM GILT 2.750% 01/22/2015 UK TREASURY IDX LKD STK 4.125% 22-JUL-2030

4,434,670 3,666,744 3,660,841

1.56 1.56

Top 10 Holdings Market Value Total Legal & General Market Value

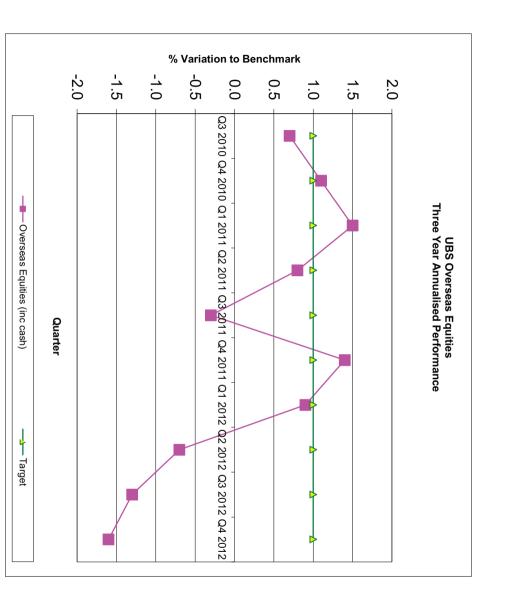
234,607,000 49,249,054

20.99

PERFORMANCE RELATIVE TO BENCHMARK

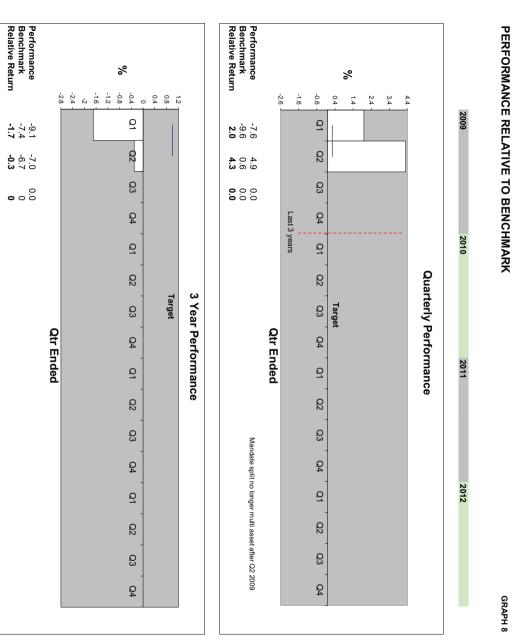
**OXFORDSHIRE COUNTY COUNCIL PENSION FUND** 

**GRAPH 7** 



**UBS Three Year Annualised Performance** 

# **GRAPH 8**



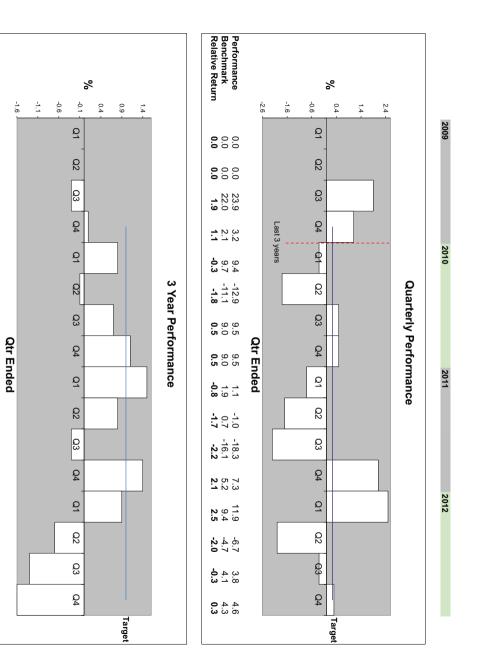
# Target Returns

Rolling annual target of 1.00% above benchmark

# **UBS - Multi** Asset

# PERFORMANCE RELATIVE TO BENCHMARK

GRAPH 9



Target Returns

Performance Benchmark Relative Return

**0**.0

0.0 0.0

**-0**.3 3.5

2.8 0.1

**0.8** 

-0.8

1.5 **0.7** 

5.3 1.1

9.6 **1.5** 

9.0 **0.8** 

9.1 7.7 **1.4** 

16.5 15.6 **0.9** 

10.2 10.9 **-0.7** 

**-1** 5.2 **-1.3** 

**-1** 5.9

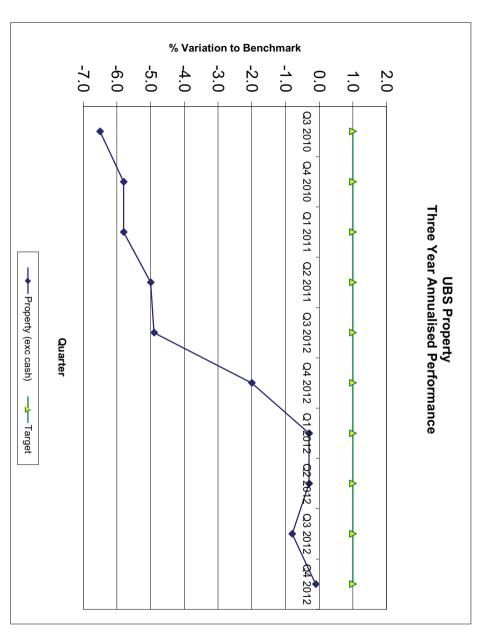
Rolling annual target of 1.00% above benchmark

UBS -Overseas Equities



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**GRAPH 10** 



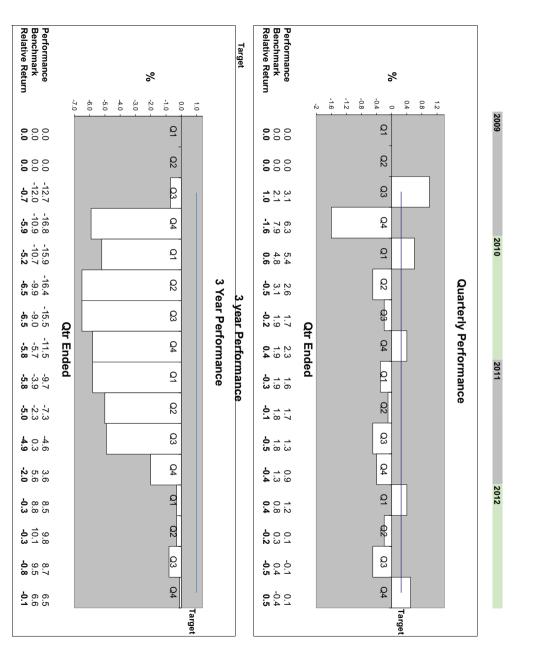
**UBS Three Year Annualised Performance** 

	Property	l
	(exc cash)	Target
Q3 2010	-6.5	1.0
Q4 2010	-5.8	1.0
	-5.8	1.0
	-5.0	1.0
ω	-4.9	1.0
Ã	-2.0	1.0
Q1 2012	-0.3	1.0
Ñ	-0.3	1.0
	-0.8	1.0
Q4 2012	-0.1	1.0

# PERFORMANCE RELATIVE TO BENCHMARK

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GRAPH 11



# Target Returns

Rolling annual target of 2.0% above benchmark

# Top 10 holdings at 31/12/2012

9,938,677 6,191,690 5,824,989 5,453,359 5,453,359 5,067,278 arket Value 32,475,993 arket Value 78,425,000	Total UBS Prop	
9,938,677 6,191,690 5,824,989 5,453,359 5,067,278 arket Value 32,475,993		
9,938,677 6,191,690 5,824,989 5,067,278	Top 10 Holdi	
9,938,677 6,191,690 5,824,989 5,453,359	REAL ESTATE - EUROPEAN FUND	сл
	PRUDENTIAL CORP PENSIONS PPTY FUND	4
	STANDARD LIFE POOLED PPTY FD	ω
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# Property ı.

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# Agenda Item 7

# PENSION FUND COMMITTEE – 8 MARCH 2013 OVERVIEW AND OUTLOOK FOR INVESTMENT MARKETS

# Report by the Independent Financial Adviser

# The Economy

1. The UK economy contracted by 0.3% in the December quarter, while the US economy was flat quarter on quarter, but still recorded GDP growth of 2.2% for the year. Compared with their pre-crisis peaks in 2008, US and Germany had slightly higher output in Q3 2012, while UK, France, Italy and Japan had still not recovered to peak output level. Forecasts for 2013 continue to show weak growth - except in China.

(In the Table below, the consensus estimates at the time of the December Committee are shown in brackets).

Consensus real growth (%)						Consumer prices latest (%)
	2009	2010	2011	2012	2013E	(/0)
UK	- 4.7	+1.6	+0.9	(-0.2) -0.1	(+1.1)+0.9	+ 2.7 (CPI)
USA	- 2.5	+2.9	+1.7	(+2.1) +2.2	(+1.9)+1.9	+1.7
Eurozone	- 3.9	+1.7	+1.5	(-0.5) -0.5	(NIL) -0.1	+2.0
Japan	- 5.3	+4.2	-0.7	(+2.1) +1.9	(+0.9)+1.0	-0.1
China	+ 8.7	+10.3	+9.2	(+7.8) +7.8	(+8.6) +8.5	+2.5

[Source: The Economist, 08.02.13]

- 2. In the Autumn Statement on December 5<sup>th</sup>, George Osborne revealed weaker forecasts for UK economic growth and confirmed that he would miss his target of reducing the share of public debt in national income by 2015-16. The cuts in public sector spending are now expected to continue until 2018.
- 3. In the United States, the much-vaunted 'fiscal cliff' was averted or at least deferred by a New Year's Eve deal in Congress under which households with incomes under \$450,000 will continue to benefit from the Bush tax cuts,

although the 2% increase in payroll tax will go ahead. The decision on spending cuts was postponed until the end of February, and debate on the debt ceiling deferred until later in the year.

- 4. In Japan, the currency had been weakening since a General Election was called, on the expectation that the LDP, under Shinzo Abe, would return to power. The December 15<sup>th</sup> result did indeed show a massive victory for the LDP over the DPJ, and Mr Abe wasted no time in announcing that he wanted the Bank of Japan to adopt an inflation target of 2%, instead of 1%, and to ease monetary policy. In addition he planned to reflate the economy by means of fiscal stimulus and public-works programmes. Although the Bank of Japan has supported the policy rather half-heartedly, it is expected that a new Governor, to be appointed in March, will be more in tune with the Prime Minister.
- 5. Sentiment in financial markets towards Spain and Italy has been much stronger, and the yields on their sovereign bonds have fallen considerably since the ECB President Mr Draghi's famous pledge in July to do "whatever it takes" to preserve the Euro. Political risk persists, however, with Italian elections imminent, allegations of corruption at the highest levels in Spain, and street demonstrations in several European capitals protesting against the austerity programmes being imposed.

# Markets

6. **Equities** ended the year strongly, except in the US where 'fiscal cliff' worries dominated sentiment. Once this cloud had passed, all markets rose sharply in January, recording gains of 5 - 7% in sterling terms, and in many cases reached their highest levels since 2008. Within the UK equity market there was a wide dispersion between the performance during 2012 of the FTSE 100 and the other sectors:

FTSE 100	+ 5.8%
FTSE 250	+22.5%
FTSE Small Cap	+24.4%

7. The Table below has been expanded to show the % weighting of each region in the FTSE All-World Index, as at the end of 2012, to illustrate their relative importance in a Global Equity portfolio.

	Capital return (in £, %) to 31.12.12		
Weight %	Region	3 months	12 months
100.0	FTSE All-World Index	+ 2.0	+ 8.8
48.2	FTSE All-World North America	-1.4	+8.2
7.1	FTSE All-World Japan	+4.9	+0.9
14.3	FTSE All-World Asia Pacific ex Japan	+5.1	+13.8
17.7	FTSE All-World Europe (ex-UK)	+7.6	+12.8
8.2	FTSE All-World UK	+3.0	+6.4
11.5	FTSE All-World Emerging Markets	+4.7	+9.1

[Source: FTSE All-World Review, December 2012]

8. The following Table shows the variation in returns across the industry groups during 2012. The strength of Financials will have wrong-footed many investment managers, while Basic Materials (notably the Mining sector) suffered a second consecutive weak year.

<b>Capital return (in £, %) to 31.12.12</b>		
Industry Group	3 months	12 months
Financials	+7.5	+19.9
Consumer Services	+1.6	+14.2
Industrials	+5.0	+10.7
Health Care	-0.5	+10.3
Consumer Goods	+3.9	+9.8
Technology	-4.0	+7.8
Basic Materials	+4.1	+1.7
Telecommunications	-5.1	-1.3
Oil & Gas	-3.1	-3.7
Utilities	-1.9	-6.0

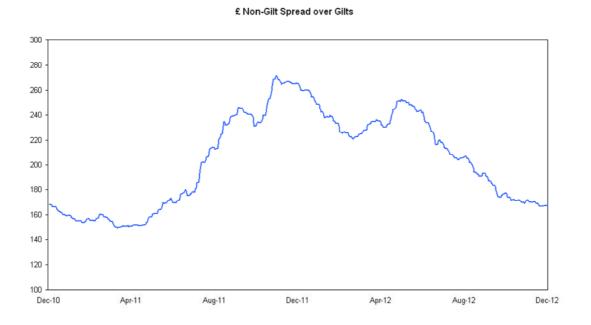
[Source: FTSE All-World Review, December 2012]

9. The 'safe-haven' **Sovereign Bonds** were little changed during the quarter, but in January they weakened as investor interest moved towards equities. Yields on Spanish and Italian bonds have fallen by some 200 bps since the summer of 2012, because of the ECB's declared intention to support those bonds if the government were to approach the ECB for a bailout.

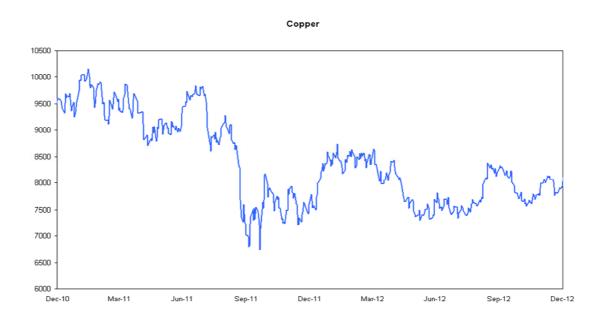
10-year government bond yields (%)					
	Dec 09	Dec 10	Dec 2011	Sept 2012	Dec 2012
US	3.84	3.34	1.88	1.64	1.76
UK	4.01	3.39	1.98	1.72	1.85
Germany	3.40	2.92	1.83	1.46	1.32
Japan	1.29	1.12	0.98	0.77	0.79

[Source: Financial Times]

10. **Corporate Bonds** have performed well recently, with yield differentials against government bonds falling sharply, as shown in the graph below.

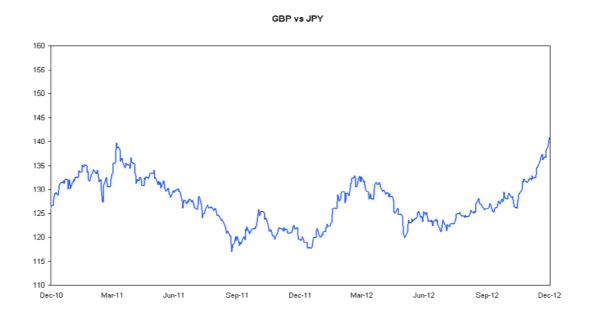


- 11. The drift in **UK Commercial Property** values continued. A full-year total return of just 2.4% (IPD UK Quarterly Property Index) translates to a fall of some 3% in capital values. Offices were the best performing sector (+4.1%) followed by Industrials (+2.9%) and Retail (+1.5%).
- 12. Among **Commodities**, the Oil price remained flat over the quarter, while Gold fell by 7%. Copper weakened in November, but then rallied as more positive news was published on Chinese manufacturing levels.

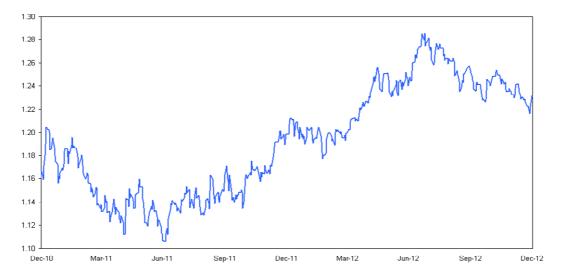


13. The most dramatic development in **Currencies** was the depreciation of the Yen. Anticipating the election as Prime Minister of Shinzo Abe, whose progrowth policies were well known, investors sold the Yen to the extent that it moved from 78/\$ to 87/\$ in December, and to 92/\$ in January. The other feature of the fourth quarter was the rise of the Euro against all the major currencies. The strength of sterling during 2012 is shown below:

	31.12.11	31.12.12	£ move
\$ per £	1.554	1.625	+ 4.6%
€ per £	1.197	1.233	+ 3.0%
Y per £	119.6	140.5	+17.5%



GBP vs EUR



## Outlook

- 14. My previous report listed the three clouds overhanging the equity markets as the US 'fiscal cliff', Spain and Italy, and the outlook for China's GDP growth. In the event, the worst-case outcome for each of these three situations has so far been averted, and equity markets have gained more than 5% in January by way of response. At the same time yields on 'safe-haven' bonds have risen by around 0.25% in January.
- 15. One cause of this movement appears to have been the re-direction of retail investment flows from fixed-income to equity funds, as reported in the US, and this trend has further to run. Although the recent equity market rally could be stopped in its tracks by negative developments in the three areas mentioned above or by other unforeseen events equities still look good value relative to government bonds, and I expect the recent out-performance of equities to persist during 2013.

Peter Davies

Independent Financial Adviser

February 11<sup>th</sup>, 2013

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# Agenda Item 10

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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# Agenda Item 12

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# **PENSION FUND COMMITTEE – 8 MARCH 2013**

# FUND MANAGER MONITORING ARRANGEMENTS

# **Report by Assistant Chief Executive & Chief Financial Officer**

## Introduction

1. Each year the Pension Fund Committee considers the arrangements for monitoring the performance of its Fund Managers. This report sets out the proposed schedule for 2013/14, and recommends the Committee to approve the arrangements.

# **Proposed Arrangements**

- 2. Under the current arrangements, the performance of all Fund Managers is reviewed every three months, either by the full Committee, or by officers in conjunction with the Independent Financial Advisor to the Fund. For those quarters that the Committee does not see the Fund Manager, the officer meeting is held in advance of the Committee to allow the Independent Financial Adviser to report all key issues to the Committee.
- 3. Traditionally, the Committee have seen the three actively managed equity fund managers every 6 months, the fixed income and passive equity manager once a year, and the two private equity managers once every two years.
- 4. It is the view of Officers that these arrangements have worked well, and the proposed arrangements for 2013/14 have been prepared on a similar basis.
- 5. The detailed monitoring arrangements are therefore proposed as follows:

	Committee	Officers
Quarter 1	UBS	Baillie Gifford
Committee 7 June 2013	Legal and General	Private Equity
		Wellington
Quarter 2	Baillie Gifford	UBS
Committee 6 September 2013	Wellington	Legal and General
		Private Equity
Quarter 3	Partners Group	Baillie Gifford
Committee 6 December 2013	Private Equity	Wellington
	UBS	
Quarter 4	Baillie Gifford	UBS
Committee 7 March 2014	Wellington	Legal and General
	_	Private Equity

### **PF13**

# RECOMMENDATION

6. The Committee is RECOMMENDED to approve the Fund Manager Monitoring Arrangements as set out in the report.

Sue Scane Assistant Chief Executive & Chief Financial Officer

Background papers: Nil Contact Officer: Donna Ross, Principal Financial Manager Telephone: 01865 323976

February 2013

Division(s): N/A

# PENSION FUND COMMITTEE – 8 MARCH 2013

**PF14** 

# **CORPORATE GOVERNANCE - VOTING**

# Report by Assistant Chief Executive and Chief Financial Officer

### Introduction

- 1. The UK Stewardship Code was introduced by the Financial Reporting Council in 2010, and revised in September 2012. The Code, directed at institutional investors in UK companies, aims to protect and enhance the value that accrues to ultimate beneficiaries through the adoption of its seven principles. The code applies to fund managers and also encourages asset owners such as pension funds, to disclose their level of compliance with the code.
- 2. Principle 6 of the Code states that Institutional investors should have a clear policy on voting and disclosure of voting activity. They should seek to vote all shares held and should not automatically support the board. If they have been unable to reach a satisfactory outcome through active dialogue then they should register an abstention or vote against the resolution, informing the company in advance of their intention to do so and why.
- 3. Institutional investors should disclose the use made, if any, of proxy voting or other voting advisory services and disclose their approach to stock lending and recalling lent stock.
- 4. The Oxfordshire County Council Pension Fund's voting policy is set out in its Statement of Investment Principles (SIP), which states that its Fund Managers have been instructed to vote in accordance with the guidance set by RiskMetrics Group. However, in exceptional circumstances managers may vote differently from the RiskMetrics Group guidance, if in their judgement this would be in the best interests of the fund. Where managers take a contrary view to the RiskMetrics Group they must obtain permission from officers to vote differently and officers must report this to the Pension Fund Committee.
- 5. RiskMetrics Group research and voting operations in the UK are conducted through a wholly-owned subsidiary called Research, Recommendations and Electronic Voting Limited (RREV). In the UK, RREV's research and voting recommendations cover all companies in the FTSE All-Share and selected UK companies that fall outside the

FTSE ALL-Share Index. RREV voting recommendations for UK companies are based on the NAPF's corporate governance policies.

- 6. RREV's research and recommendations provide a best practises view on a company's:
  - Governance and financial performance
  - Board structure
  - Remuneration
  - Auditing and accounting disclosure
  - Shareholder Relations
- 7. Proxy voting advisors provide a service to investors utilising accepted principles of good corporate governance and guidelines devised by asset owners, and other market participants. However, the ultimate voting decision for each resolution at a company meeting is the responsibility of the investor. Whilst Oxfordshire Pension Fund asks its Fund Managers to vote in accordance with RREV, it expects Fund Managers to consider the recommendations and identify resolutions which may be contentious and in contrast to the Managers own policy, and where appropriate request permission to vote differently. Use of RREV recommendations is in part a screening mechanism to highlight issues which may require further attention by officers and the Pension Fund Committee.
- 8. Proxy voting advisory services are widely used by pension funds to assist with informed decision making. They can also help funds to vote all shares consistently, when they have stocks held by more than one fund manager. Some funds prefer to delegate all voting decisions to their fund managers. This may result in the pension fund voting a proportion of the shares it holds in a company 'for' and a proportion 'against' if its fund managers hold different views. Voting decisions should follow active dialogue with company boards and a vote 'against' or 'abstain' should be a result of an unsatisfactory outcome following engagement with the company. Whilst Fund Managers and proxy voting advisors can engage with companies, proxy voting agents don't manage the assets. Fund Managers may ultimately decide to sell the stock as a result of unsatisfactory engagement with the company.

## **Current Position**

- 9. The Pension Fund Committee may wish to consider whether or not it wishes to continue with its current policy or delegate fully vote decisions to its Fund Managers. In practice, RREV advice applies to approximately 30% of the equity holding within the Fund, being the segregated element invested in the UK. Officers believe that the corporate governance and voting policies and procedures of the fund's segregated UK equities manager are robust.
- 10. The remaining 70% of our equity portfolio is held within pooled funds, or in overseas investments. Assets held indirectly via pooled funds,

are not subject to the Oxfordshire Pension Fund's voting policy. The segregated global equity fund portfolio is managed in accordance with the managers own corporate governance policies using recommendations provided to the fund manager by Glass Lewis. Voting decisions in relation to the listed private equity holdings are taken by officers with regard to the recommendations provided by the Fund's Independent Financial advisor.

- 11. Voting and corporate action notifications are sent to the relevant fund managers by the Fund's global custodian. Fund Managers are responsible for advising the custodian's proxy voting agent of the vote decision for each resolution based on the Pension Fund's existing policy. The proxy voting agent files vote decisions in accordance with the instructions received from relevant fund managers. Officers periodically review the independent voting records held by the proxy voting agent and monitor fund manager compliance with the voting policy.
- 12. Stocks on loan via the global custodian's stock lending program may be returned at the request of the fund manger, if it is deemed to be advantageous to the fund, in order to exercise rights to vote. No stocks on loan were returned during 2012 for the purpose of exercising voting rights.
- 13. A summary of the Oxfordshire Pension Fund voting activity for segregated UK equity mandates at 31 December 2012, is provided below:-

Manager	Number of Meetings	Number of Resolutions	Number of votes against management proposals	Number of items abstained	Number of resolutions voted against RREV recommendations
Baillie Gifford UK equities	59	1094	17	8	4 (with permission)
Private Equity	16	113	2	0	n/a

Votes against management proposals generally related to re-election of directors, remuneration reports and share plans. Resolutions voted against management are listed in Annex 1.

## Pooled Funds

14. Legal and General Investment Management and UBS invest in pooled funds on behalf of the Oxfordshire Pension Fund. There are also some pooled fund investments within the segregated portfolio managed by Baillie Gifford. The Pension Fund's voting policy does not apply to its pooled fund investments, which are subject to the corporate governance policies of the individual funds. The Pension Fund is not able to exert direct control over the voting or engagement activities of

pooled funds. However, officers have reviewed the Fund Manager's vote records. UK resolutions voted 'against' are shown in Annex 2.

- 15. During 2012, the LGIM UK FTSE 100 Equity Index fund voted 'against' management in 31 of 2056 resolutions. For 13 of the 31 resolutions, RREV recommended a vote 'for' and 'abstain' for one of them. Baillie Gifford did not hold any of the 31 stocks voted 'against' by LGIM.
- 16. 7 resolutions voted 'against' by Baillie Gifford were voted 'for' by LGIM UK FTSE 100 fund during 2012. These are shown in bold in Annex 1.

Manager	Number of Meetings	Number of Resolutio ns	Number of votes against shareholder proposals	Number of votes against management proposals
LGIM UK FTSE 100 equity index	100	2056	0	31
LGIM World (Ex UK) Equity Index	1737	20435	0	2373
UBS Property	9	38	0	2
UBS Global Optimal Thirds	79	945	34	37
UBS Emerging Markets	55	1223	2	78

## Overseas

17. The Fund's global equities manager, Wellington exercises voting activities for overseas stocks according to the Manager's own voting policies and guidlelines. For securities domiciled in the UK, the Manager will exercise voting rights attached to the Oxfordshire Pension Fund in accordance with NAPF guidelines.

## NAPF guidelines

18. The NAPF supports the UK Stewardship Code and believes that 'the informed use of votes, while not a legal duty, is a responsibility of owners and an implicit fiduciary duty of pension fund trustees and investment managers to whom they may delegate this function'. NAPF Corporate Governance policy and voting guidelines have recently been updated and are available on the NAPF website.

### RECOMMENDATIONS

- **19.** The Committee are **RECOMMENDED** to:
  - (a) note the Fund's voting policies and activities and consider whether or not they continue meet the requirements of the Oxfordshire County Council Pension Fund; and
  - (b) decide whether or not they wish to continue to use proxy voting advisors or fully delegate vote decisions to fund managers.

Sue Scane Assistant Chief Executive and Chief Financial Officer

Background Papers: None

Contact Officer: Donna Ross, Principal Financial Manager, (01865) 323976

February 2013

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# SEGREGATED EQUITES

# **Baillie Gifford Votes Against Management Proposals**

Meeting Date	Company Name	Meeting Type	Re	solutions Voted Against	RREV Recs.		Results AGAINST
26/01/2012	MITCHELLS & BUTLERS PLC	AGM	6	Re-elect Ron Robson as Director	FOR - 'contentious'	86%	14%
			7	Re-elect Douglas McMahon as Director	FOR - 'contentious'	86%	14%
26/04/2012	JARDINE LLOYD THOMPSON GROUP	AGM	4	Re-elect Lord Leach of Fairford as Director	AGAINST	77%	23%
Page			8	Re-elect Simon Keswick as Director	AGAINST	77%	23%
ge			13	Approve Remuneration Report	AGAINST	92%	8%
61			16	Approve Waiver on Tender-Bid Requirement	AGAINST	57%	43%
26/04/2012	MEGGITT PLC	AGM	2	Approve Remuneration Report	AGAINST	80%	20%
04/05/2012	IMI PLC	AGM	18	Amend Long-Term Incentive Plan '05 & Share Matching Plan	AGAINST	69%	31%
09/05/2012	STANDARD CHARTERED PLC	AGM	12	Re-elect Rudolph Markham as Director	AGAINST	81%	19%
11/05/2012	PETROFAC LTD	AGM	21	Approve Value Creation Plan	AGAINST	80%	20%
17/05/2012	PRUDENTIAL PLC	AGM	<b>2</b> 13	Approve Remuneration Report Re-elect Harvey McGrath as Director	<b>AGAINST</b> FOR	<b>70%</b> 95%	<b>30%</b> 5%

<u>Annex 1</u>

26/07/2012	SABMILLER PLC	AGM	2	Approve Remuneration Report	AGAINST	77%	23%
			9	Re-elect John Manser as Director	AGAINST	84%	16%
			11	Re-elect Miles Morland as Director	AGAINST	82%	18%
			14	Re-elect Cyril Ramaphosa as Director	AGAINST	86%	14%
08/11/2012	GENUS PLC	AGM	12	Amend 2004 Performance Share Plan	FOR - 'contentious'	81%	19%

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(Resolutions in bold were voted 'FOR' in LGIM pooled UK FTSE 100 Equity Index Fund)

# Private Equity Votes Against Management Proposals

Meeting Date	Company Name	Meeting Type	Resolutions Voted Against
29/06/2012	3I GROUP PLC	AGM	<ul> <li>21 To change the Company's investment policy while the Company's shares are trading at a discount to net asset value</li> <li>22 To resolve that the company brings forward proposals for management incentivisation and reduction of total expense ratio</li> </ul>

# POOLED FUNDS

# Legal & General UK FTSE 100 Equity Index Fund

Meeting Date		Company Name	Meeting	Res	solutions Voted Against	RREV Recs.	Vote Results	
	Dale		Туре			Recs.	FOR	AGAINST
	19/01/2012	Aberdeen Asset Management	Annual	17	Approve Remuneration Report	FOR	89%	11%
	03/05/2012	Aviva	Annual	2	Approve Remuneration Report	AGAINST	41%	49%
	D 205/07/2012 0	Babcock International Group	Annual	15	Approve Deferred Bonus Matching Plan	AGAINST	58%	42%
	o ₽27/04/2012	Barclays	Annual	2	Approve Remuneration Report	FOR -	73%	27%
				5	Re-elect Alison Carnwath as Director	'contentious' FOR	79%	21%
	01/11/2012	British Sky Broadcasting Group	Annual	17	Approve Remuneration Report	ABSTAIN	89%	11%
	25/04/2012	Capital Shopping Centres	Annual	15	Approve Remuneration Report	AGAINST	71%	29%
	02/04/2012	Eurasian Natural Resources Corp (ENRC)	Special	1	Approve Acquisition of Shares in Shubarkol Komir JSC	FOR - 'contentious'	-	-
	12/06/2012	Eurasian Natural Resources Corp (ENRC)	Annual	3	Approve Remuneration Report	FOR - 'contentious'	98%	2%

<u>Annex 2</u>

18/06/2012	Evraz	Annual	10 13	Re-elect Olga Pokrovskaya as Director Re-elect Eugene Tenenbaum as Director	AGAINST AGAINST	96% 97%	4% 3%
23/11/2012	Hargeaves Lansdown	Annual	2	Approve Remuneration Report	FOR - 'contentious'	95%	5%
			15	Approve the Unapproved Share Option Plan 2012	FOR - 'contentious'	96%	4%
11/05/2012	Kazakhmys	Annual	19	Approve LTIP Waiver Granted By the Takeover Panel Pursuant	FOR - 'contentious'	95%	5%
13/06/2012	Polymetal International	Annual	2	Approve Remuneration Report	AGAINST	93%	7%
97/05/2012 00 00	Resolution Ltd	Annual	2	Approve Remuneration Report	FOR - 'contentious'	90%	10%
<b>??</b> 2/05/2012	Royal Dutch Shell (A)	Annual	2	Approve Remuneration Report	FOR - 'contentious'	91%	9%
26/07/2012	SABMiller	Annual	2 11	Approve Remuneration Report Re-elect Miles Morland as Director	AGAINST AGAINST	77% 82%	23% 18%
07/02/2012	Tui Travel	Annual	2 11	Approve Remuneration Report Re-elect Tony Campbell as Director	AGAINST AGAINST	79% 86%	21% 14%
28/08/2012	Vedanta Resources Plc	Annual	2 6 17	Approve Remuneration Report Re-elect Naresh Chandra as Director Approve Employee Share Ownership Plan	AGAINST FOR AGAINST	88% 96% 84%	12% 4% 16%

	28/08/2012	Vedanta Resources Plc	Special	1	Approve Acquisition of 26-29.5% of Hindustan Zinc Ltd Approve Acquisition of 44-49% of Bharat	AGAINST AGAINST	-	-
				Ζ	Aluminium Company Ltd	AGAINST	-	-
	13/06/2012	WPP Group	Annual	2	Approve Remuneration Report	AGAINST	40%	60%
				14	Re-elect Jeffrey Rosen as Director	FOR	78%	22%
	01/05/2012	Xstrata	Annual	3	Approve Remuneration Report	AGAINST	63%	37%
	20/11/2012	Xstrata	Court	1	Approve Scheme of Arrangement Subject to	FOR -		
					Revised Mgmt Incentive Arrangements Res.	'contentious'	-	-
	0/11/2012	Xstrata	Special	2	Approve Revised Mgmt Incentive	AGAINST		
, ()	90 90 90				Arrangements & Revised New Xstrata 2012 Plan		-	-
	<b>~</b>							

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# UBS Global Emerging Markets Fund

	leeting Jate	Company Name	Meeting Type	Reso	lutions Voted Against
0	8/02/2012	Ping An Insurance (Group) Co. of China, Ltd.	Special	1	Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights
2	8/03/2012	PT Bank Rakyat Indonesia	Annual	6	Amend Articles of Association
		(Persero) Tbk		7	Elect Commissioners and/or Directors
2 ס	3/04/2012	PT Bank Mandiri (Persero) Tbk	Annual	5	Elect Commissioners
	5/04/2012	America Movil S.A.B. de C.V.	Special	1	Elect Directors for Series L Shares
67	7/04/2012	Novatek OAO	Annual	<ul> <li>2.1</li> <li>2.2</li> <li>2.4</li> <li>2.5</li> <li>2.6</li> <li>2.8</li> <li>2.9</li> </ul>	Elect Andrei Akimov as Director via Cumulative Voting Elect Burckhard Bergmann as Director via Cumulative Voting Elect Yves Louis Darricarrere as Director via Cumulative Voting Elect Mark Gyetvay as Director via Cumulative Voting Elect Leonid Mikhelson as Director via Cumulative Voting Elect Kirill Seleznev as Director via Cumulative Voting Elect Gennady Timchenko as Director via Cumulative Voting
2	7/04/2012	PT Astra International Tbk	Annual/Special	3	Elect Commissioners and Approve Remuneration of Directors and Commissioners
1	1/05/2012	PT Telekomunikasi Indonesia Tbk	Annual	7	Amend Articles of Association

			8	Elect Directors and Commissioners
25/05/2012	China Shenhua Energy Co., Ltd.	Annual	12	Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights
29/05/2012	Belle International Holdings Ltd	Annual	5 7	Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights Authorize Reissuance of Repurchased Shares
29/05/2012	China Unicom (Hong Kong) Ltd	Annual	6 7	Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights Authorize Reissuance of Repurchased Shares
എ9/05/2012 മ	MTN Group Ltd	Annual	11	Approve Remuneration Philosophy
ອີ ອີ	Sberbank of Russia	Annual	5.1 5.12 5.13 5.14 5.15 5.16 5.17 5.18 5.19 5.3 5.4 5.5 5.6 5.7	Elect German Gref as Director Elect Alessandro Profumo as Director Elect Aleksey Savatuygin as Director Elect Rair Simonyan as Director Elect Sergey Sinelnikov-Murylev as Director Elect Valery Tkachenko as Director Elect Dimitriy Tulin as Director Elect Aleksey Ulyukaev as Director Elect Ronald Freeman as Director Elect Sergey Shvetsov as Director Elect Anton Danilov-Danilyan as Director Elect Mikhail Dmitriev as Director Elect Bella Zlatkis as Director Elect Nadezhda Ivanova as Director Elect Sergey Ignatyev as Director

			5.9
15/06/2012	China Mengniu Dairy Co., Ltd.	Annual	6
18/06/2012	Shimao Property Holdings Ltd.	Annual	5
			7
21/06/2012	China Resources Land Ltd. (frmrly. China Resources Beijing Ltd	Annual	6
-	2.0		7
0 26/06/2012	Cez A.S.	Annual	8
<b>没</b> 7/06/2012	Mobile Telesystems OJSC	Annual	5.1 5.2 5.3 5.4 5.7 5.8 5.9
29/06/2012	Gazprom OAO	Annual	6 9.1 9.11 9.12

- .9 Elect Mikhail Matovnikov as Director Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights
- Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights
- Authorize Reissuance of Repurchased Shares

Elect Georgy Luntovsky as Director

5.8

- Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights
- 7 Authorize Reissuance of Repurchased Shares
- 8 Amend Articles of Association
- 5.1 Elect Anton Abugov as Director
- 5.2 Elect Aleksey Buyanov as Director
- 5.3 Elect Andrey Dubovskov as Director
- 5.4 Elect Ron Sommer as Director
- 5.7 Elect Vsevolod Rozanov as Director
- 5.8 Elect Gregor Harter as Director
- 5.9 Elect Mikhail Shamolin as Director
- 6 Approve Remuneration of Directors
- 9.1 Elect Andrey Akimov as Director
- 9.11 Elect Mikhail Sereda as Director
- 9.12 Elect Igor Yusufov as Director
- 9.2 Elect Farit Gazizullin as Director

			9.3 9.4 9.5 9.6 9.7 9.8 9.9 10.2 10.7 10.9	Elect Viktor Zubkov as Director Elect Elena Karpel as Director Elect Timur Kulibayev as Director Elect Vitaliy Markelov as Director Elect Viktor Martynov as Director Elect Vladimir Mau as Director Elect Aleksey Miller as Director Elect Andrey Belobrov as Member of Audit Commission Elect Georgiy Nozadze as Member of Audit Commission Elect Karen Oganyan as Members of Audit Commission
29/06/2012 つ	Zoomlion Heavy Industry Science and Technology Co., Ltd.	Annual	2	Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights
ago/07/2012 70	Grupo Modelo S.A.B. de C.V.	Special	2 4	Amend Articles 29 and 41 of Bylaws Approve Consolidation of Company Bylaws
13/08/2012	Hero MotoCorp Ltd.	Special	1	Approve Employee Stock Option Plan
31/08/2012	Naspers Ltd	Annual	4 5 6 7	Authorise Repurchase of A Ordinary Issued Shares Adopt New Memorandum of Incorporation Approve Remuneration Policy Place Authorised but Unissued Shares under Control of Directors
03/09/2012	The Foschini Group Ltd	Annual	2 11	Adopt New Memorandum of Incorporation Approve Remuneration Policy
14/09/2012	China Shenhua Energy Co., Ltd.	Special	1	Approve Issuance of Debt Financing Instruments of the Company

08/11/2012 Sun Pharmaceutical Industries Annual Ltd.

Special

18/12/2012 Cez A.S.

- 10 Approve Issuance of Equity or Equity-Linked Securities without Preemptive Rights
- 4 Elect Supervisory Board Member
- 5 Elect Audit Committee Member

# **UBS Optimal Thirds Fund**

	Meeting Date	Company Name	Meeting Type	Res	solutions Voted Against
	23/02/2012	Apple Inc.	Annual	4 5 6	Prepare Conflict of Interest Report Advisory Vote to Ratify Directors' Compensation Report on Political Contributions
	15/03/2012	F5 Networks, Inc.	Annual	4	Declassify the Board of Directors
- ay	10/04/2012	The Bank of New York Mellon Corporation	Annual	16	Restore or Provide for Cumulative Voting
ige /2	P 17/04/2012	Citigroup Inc.	Annual	16 17 18 19	Disclose Prior Government Service Report on Political Contributions and Lobbying Expenditures Stock Retention/Holding Period Require Audit Committee Review and Report on Controls Related to Loans, Foreclosure and Securitizations
	24/04/2012	Wells Fargo & Company	Annual	18 19 20 21	Require Independent Board Chairman Provide for Cumulative Voting Adopt Proxy Access Right Require Audit Committee Review and Report on Controls Related to Loans, Foreclosure and Securitizations
	27/04/2012	Abbott Laboratories	Annual	4 5 6	Report on Research Animal Care and Promotion of Testing Alternatives Report on Lobbying Payments and Policy Require Independent Board Chairman

				7 8 9 10	Adopt Anti Gross-up Policy Stock Retention/Holding Period Cease Compliance Adjustments to Performance Criteria Pro-rata Vesting of Equity Plans
	30/04/2012	The Boeing Company	Annual	14 16 17	Report on Political Contributions Adopt Retention Ratio for Executives/Directors Submit SERP to Shareholder Vote
	04/05/2012	Occidental Petroleum Corporation	Annual	14	Request Director Nominee with Environmental Qualifications
	16/05/2012	WellPoint, Inc.	Annual	7	Report on Political Contributions
Paç	31/05/2012	Royal Caribbean Cruises Ltd.	Annual	7	Report on Political Contributions
Je 73	04/06/2012	UnitedHealth Group Incorporated	Annual	13	Report on Lobbying Payments and Policy
	21/06/2012	Google Inc.	Annual	8 9	Adopt Proxy Statement Reporting on Political Contributions and Advisory Vote Amend Articles Regarding Arbitration of Shareholder Lawsuits
	25/07/2012	McKesson Corporation	Annual	14 15	Stock Retention Pro-rata Vesting of Equity Awards
	23/10/2012	Symantec Corporation	Annual	4	Stock Retention/Holding Period
	28/11/2012	Microsoft Corporation	Annual	13	Provide for Cumulative Voting

19/12/2012 Australia and New Zealand Annual 6 Elect R.J. Reeves as a Director Banking Group Ltd.

Division(s): N/A

## PENSION FUND COMMITTEE – 8 MARCH 2013

## **OXFORDSHIRE PENSION FUND BUSINESS PLAN FOR 2013/14**

## **Report by Assistant Chief Executive & Chief Finance Officer**

## Introduction

- 1. This report covers the key strategic frameworks under which the Pension Fund will operate within 2013/14, and seeks the approval of this Committee for the proposals.
- 2. The business plan for 2013/14 is set out at Annex 1. The plan includes the key objectives of the Fund, details of the service activities, the service priorities for the coming year, a budget for 2013/14 and the latest risk register for the service. Annex 2 to this report sets out the cash management strategy for 2013/14.

## **Business Plan - Key objectives**

- 3. The key high level objectives of the fund remain consistent with the 2012/13 plan. The objectives are shown on the front page of the plan and are summarised as:
  - Administer pension benefits in accordance with the LGPS regulations;
  - Achieve a 100% funding level;
  - Ensure there are sufficient liquid resources available to meet the Fund's liabilities and commitments; and
  - Maintain as near a constant employer contribution rate as is possible.
- 4. In approving the Business Plan the Committee will be endorsing these objectives.
- 5. Part A of the plan includes a broad summary of the service activity undertaken. Part B includes the service priorities along with the relevant action plans to deliver on the priorities. These priorities represent improvements or developments that the officers are planning for the coming year, and include the appointment of a new Custodian, and the implementation of the New Look LGPS 2014. By definition they exclude business as usual.

## Oxfordshire Pension Fund 2013/14 Budget

6. Part C sets out the Fund's investment management and scheme administration budget for 2013/14 and compares it with the budget set for

2012/13. Overall there is an increase of £137,000 resulting in a total budget of  $\pounds$ 4.703m. A report comparing the investment management and scheme administration outturn figures against the budget for 2012/13 will be produced for the September 2013 Committee meeting.

- 7. The rise in **Fund Management fees** reflects the increase in actively managed assets following the appointment of Wellington. Fund Management fees are expected to be higher for the proportion of assets which were temporarily held in a passive pooled fund during 2012/13.
- 8. The **Global Custody Fee** change reflects the increase in actively managed stocks, following the transfer of equities to Wellington. At this stage, it is not possible to determine the impact of the current tender exercise.
- 9. The **financial services recharge** budget has increased to reflect an estimated increase in salary costs due to pay awards and increments due during 2013/14.
- 10. The income budget for **Stock Lending fees** has been reduced due to the lower levels of stock lending income achieved by the global custodian under prevailing market conditions.
- 11. **Pension Admin Team and other support service costs** shows an overall increase arising from provision for pay increases and recharges for other staffing costs, in part offset by a reduction in legal charges.
- 12. The reduction in **software support and licencing costs** is due to the successful implementation of the new software, the one off costs of which were included in the 2012/13 budget. The budget for 2013/14 includes an amount for the implementation of an additional module to allow Pension Services to make direct payments, thereby streamlining the payment process. The cost of changing the software to provide real time information to HMRC is also included in the budget.
- 13. The budget for **appointed person fees** has been removed since this work is now carried out in-house.
- 14. The budget provision for **other costs** is reduced by removing provision for vacancy advertisements which has been partly offset by increased subscription costs.

## **Risk Register**

15. The risk register for the Pension Fund is included as Part D of the Business Plan. This has been reviewed, but no substantial changes have been identified. All risks are regularly monitored to mitigate against negative results for the Pension Fund.

## Cash Management

16. Annex 2 to this report provides the annual Cash Management Strategy for the Pension Fund. This Strategy is broadly in line with that proposed for the County Council for 2013/14, though with a more restricted set of potential counter-parties reflecting the lower sums of cash involved, and the fact that the Pension Fund already has wider investment opportunities established as part of its asset allocation.

## RECOMMENDATION

- 17. The Committee is RECOMMENDED to:
  - (a) approve the Business Plan and Budget for 2013/14 as set out at Annex 1;
  - (b) approve the Pension Fund Cash Management Strategy for 2013/14 as set out at Annex 2;
  - (c) delegate authority to the Assistant Chief Executive and Chief Finance Officer to make changes necessary to the Pension Fund Cash Management Strategy during the year, in line with changes to the County Council's Treasury Management Strategy;
  - (d) delegate authority to the Assistant Chief Executive and Chief Finance Officer to open separate pension fund bank, deposit and investment accounts as appropriate; and
  - (e) delegate authority to the Assistant Chief Executive and Chief Finance Officer to borrow money for the pension fund in accordance with the regulations.

SUE SCANE Assistant Chief Executive & Chief Finance Officer

Background papers: None

Contact Officers:

Sally Fox – Pensions Administration Manager, Tel: (01865) 797111 Donna Ross – Principal Financial Manager, Tel: (01865) 323976

March 2013

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## Oxfordshire Pension Fund: Business Plan 2013/14

## Service Manager - Pensions & Treasury Management: Sean Collins

## **Service Definition:**

• To administer the Local Government Pension Scheme on behalf of Oxfordshire County Council

## **Our Customers:**

- Scheduled scheme employers e.g. County Council, District Councils, Oxford Brookes University, other Colleges and Academies
- Designating scheme employers e.g. Town & Parish Councils
- Community Admission Bodies e.g. charitable organisations with a community of interest
- Transferee Admission Bodies i.e. bodies where services have been transferred on contract from County or Districts
- Contributory Employees
- Pensioners and their Dependants
- Council Tax payers

## Key Objectives:

- Administer pension benefits in accordance with the LGPS regulations
- Achieve a 100% funding level;
- Ensure there are sufficient liquid resources available to meet the Fund's liabilities and commitments; and
- Maintain as nearly a constant employer contribution rate as is possible.

# Part A: Service Activities

Service Activity	Outputs	Outcomes					
Investment Managemen	t						
Management of the Pension Fund Investments	The Fund is invested in assets in accordance with the Committee's wishes.	Pension Fund deficit is minimised by securing favourable returns on					
	The Fund's assets are kept securely.	investments (compared to benchmarks).					
	Quarterly reports to the Pension Fund Committee.						
Management of the Pension Fund Accounts	Completion of the Annual Report and Accounts.	No adverse comments from the Fund's auditors.					
Management of the Pension Fund Cash	Cash management strategy and outturn reports.	The Pension Fund cash is managed securely and effectively.					
	Cash Managed in accordance with the strategy.						
Scheme Administration							
Management of the Pension Fund Administration	The administration procedures are robust and in accordance with regulations and service standards	The workload is completed & checked in accordance with regulations and procedures. Work is completed within					
		specified time scales No adverse comments from the Fund's auditors					
	Changes to regulatory framework of the scheme	Implementation of actions arising from regulation changes / Hutton Commission Report					

# Part B – Service Priorities

Task	Actions	Measures of Success		
Investment Management				
Manage new global custody arrangements and monitor the global custodian's	Agree contractual arrangements and legal documentation.	Contracts signed by 31 May		
performance.	Set up performance monitoring arrangements.	Performance monitoring processes operating effectively.		
	If new provider Set up custody accounts.			
	Arrange transfer of assets.	All segregated fund assets transferred efficiently.		
	Reconcile all custody accounts			
Review investment team and member training arrangements.	Review knowledge and skills requirements and individual training needs.	Members and Officers knowledge and skills requirements met.		
	Develop training plan.			
Produce Pension Fund Final Accounts in accordance with new CIPFA guidance.	Assess CIPFA guidance. Identify changes, obtain required data and amend procedures to comply with	Final accounts produced on time and in compliance with CIPFA recommendations.		
	recommendations.	No adverse comments from auditors		
Explore efficiencies through partnership working	Discuss opportunities for joint working with other investment teams.	Clear position statement on future partnership working.		

Task	Actions	Measures of Success
Scheme Administration		
Implementation of new regulations	Assess the new regulations when they are published Make changes to the	New regulation implemented by the relevant due date.
	processes and procedures Communicate changes to	Stakeholders kept up to date with the proposed changes and what action they need to take
	customers and actions for participating employers	
Review of communications ahead of 2014 scheme	Work with LGE national group	Scheme members are informed about new scheme
	Review website content Review publication content	Easier access for interested stakeholders
Continuous improvement of processes and procedures	Review remaining procedures	All procedures are efficient and meet both regulatory and customer requirements
	Implement pension task management system for procedures already reviewed and for those to be reviewed	Task management system is used effectively across the admin team
	Identify and implement efficiencies	Time and cost savings identified
Improved customer focus	Monitor performance information to identify opportunities for improvement	Improved customer satisfaction
	Improve service delivery times	
	Explore customer self service options	
Explore efficiencies through partnership working	Hold discussions with other scheme administrators to identify	Clear position statement on future partnership working Action plan agreed where
opportunities Where appropriate, bring forward any proposals to Committee for consideration		appropriate

# Part C. Budget:

	2013/14	2012/13
	Budget	Budget
Investment Management	£'000	£'000
Fund Management fees	2,900	2,800
Global custody fee	100	60
Independent Financial Adviser	58	58
Consultancy fees	60	60
Performance Measurement Service	13	13
Member training	12	12
Pensions Investment Team and other support services	253	242
Other	5	5
	3,401	3,250
Less: Stock lending fees	60	100
Total Investment Management	3,341	3,150
Scheme Administration		
Pensions Admin Team and other support services	893	883
Printing & Stationery	40	40
Postage	8	8
Software Support & Licensing	234	293
Actuary fees	90	90
External Audit fees	57	57
Appointed person fees	0	3
Other	69	71
	1,391	1,445
Less: Income (e.g. Fire & Teacher Admin)	29	29
Total Scheme Administration	1,362	1,416
Total Pension Fund Budget	4,703	4,566

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# Part D: Risk Register

#### Identification of Risks:

These are the risks that threaten the achievement of the Pension Fund's objectives. Risks have been analysed between:

- Funding, including delivering the funding strategy;
- Investment;
- Governance
- Operational; and
- Regulatory.

## Key to Scoring

	Impact Financial F		Financial	Reputation	Performance
	5	Most severe	Over £100m	Ministerial intervention, Public inquiry, remembered for years	Achievement of Council priority
ס	4	Major	Between £10m and £100m	Adverse national media interest or sustained local media interest	Council priority impaired or service priority not achieved
age 8	3	Moderate	Between £1m and £10m	One off local media interest	Impact contained within directorate or service priority impaired.
85 5	2	Minor	Between £100k and £500k	A number of complaints but no media interest	Little impact on service priorities but operations disrupted
-	1	Insignificant	Under £100k	Minor complaints	Operational objectives not met, no impact on service priorities.

#### Likelihood

4	Very likely	This risk is very likely to occur (over 75% probability)
3	Likely	There is a distinct likelihood that this will happen (40%-75%)
2	Possible	There a possibility that this could happen (10% - 40%)
1	Unlikely	This is not likely to happen but it could (less than 10% probability)

Risk ID	Risk	Impact	Likelihood	Risk Score	Existing Risk Control Measures
	Funding				
1	Inappropriate long-term investment strategy in relation to fund liabilities leading to an increase in the deficit	5	1	5	Fundamental Strategic review post valuation. Fund-specific benchmark and targets set. Advised by the Fund's IFA
2	Fall in risk-free returns on Government bonds, leading to rise in value placed on liabilities and an increase in the deficit.	4	2	8	Quarterly monitoring of liabilities. Toleration of risk in the expectation of higher real returns from riskier assets (equities, property). Investment in bonds helps mitigate the risk.
3 200 200 200 200 200 200	Pay and price inflation significantly higher than anticipated increasing the value of the liabilities.	4	2	8	Inter-valuation monitoring. Toleration of risk in the expectation of higher real returns from riskier assets (equities, property). The focus of the actuarial valuation process is on real returns on assets, net of price and pay increases. Some investment in bonds helps to mitigate this risk.
4	Effect of possible increase in employer's contribution rate on service delivery by admission/scheduled bodies.	3	2	6	Mitigate impact through deficit spreading and phasing in of contribution rises. Employers given early indications of potential increases.
5	Pensioners living longer than assumed in actuarial assumptions and therefore pension liabilities increase.	4	3	12	Review life expectancy assumptions at each valuation. Set mortality assumptions with some allowance for future increases in life expectancy.
6	Increase in number of early retirements due to public service cuts and/or ill health leading to pension liabilities increasing.	3	3	9	Employers are charged the extra capital cost of non ill health retirements following each individual decision.
					Employer ill health retirement experience is monitored.

Risk ID	Risk	Impact	Likelihood	Risk Score	Existing Risk Control Measures
7	County Council unaware of structural changes in an employer's membership (e.g. large fall in employee members, large number of retirements) leading to non-recovery of past service deficits.	2	1	2	The County Council monitors membership movements. There is a requirement since the 2010 rates and adjustments certificate for all small admitted and designated bodies to pay past service deficits by a cash sum rather than a percentage of pay.
8	Growth in number of academies as free standing employers within the fund with uncertain financial futures, potentially leading to inability to fund pension deficits.	3	1	3	Monitoring number of academies. Currently low number doesn't present significant risk. Consideration of pooling options.
	Investment				
9	Failure of investment strategy to produce long-term returns assumed by Funding Strategy leading to a failure to reduce the deficit.	4	2	8	Investment Strategy reviewed every three years by the Pension Fund Committee with advice from the IFA. Investment strategy will be reviewed in light of 2013 actuarial valuation results.
10	Failure of investment markets (market crash) leading to a failure to reduce the deficit.	5	2	10	Diversification between asset classes. Reporting and monitoring arrangements for investment performance in place. Flexibility in quarterly rebalancing.
11	Failure of individual investments leading to a failure to reduce the deficit.	3	2	6	Diversified investment strategy and investment manager structure minimises impact at fund level of any individual investment failure.

Risk ID	Risk	Impact	Likelihood	Risk Score	Existing Risk Control Measures
12	Failure in investment performance by individual investment managers leading to a failure to reduce the deficit.	4	3	12	Thorough manager selection and due diligence process. Regular monitoring of manager performance using external advisers with knowledge of manager performance.
13	Negligence, fraud or default by individual investment manager leading to a failure to reduce the deficit and potential adverse media interest.	3	1	3	Legal requirements on fund managers set out in investment management agreements; FSA and other regulatory requirements. Separation of investment management arrangements from custody of assets through use of global custodian.
14	Failure of custodian leading to losses resulting in a failure to reduce the deficit and potential adverse media interest.	5	1	5	Regular review and periodic re-tendering of custodian contract. Banking and FSA regulation of custodian. All pension fund assets in custody are held in nominee accounts.
15	Counterparty default in securities lending programme leading to a failure to reduce the deficit and potential adverse media interest.	3	1	3	Programme managed by experienced third party, BNY Mellon (Fund custodian). All securities in programme are over-collateralised (by 5%).
16	Non-compliance with LGPS investment regulations on investments permitted to pension fund leading to legal challenge.	1	1	1	Investment management mandates structured to ensure compliance. Robust monitoring arrangements for investment managers.
	Governance				

Risk ID	Risk	Impact	Likelihood	Risk Score	Existing Risk Control Measures
17	<ul> <li>Inadequate investment and actuarial advice leading to:</li> <li>Pension Fund Committee and officers making decisions based on inaccurate or incomplete advice</li> <li>Inappropriate decisions being taken leading to increased employer costs</li> </ul>	3	1	3	Officer and member training programme in place to help with: • Challenge and review of advice given; and • Decision making
18	Pension Fund Committee members have insufficient knowledge and advice to make correct decisions	3	2	6	Training programme and budget in place. IFA appointed and performance reviewed annually
	Operational				
o 19	Failure of pensions administration IT systems leading to complaints from beneficiaries and potential costs.	2	1	2	ICT business continuity plan / disaster recovery plan in place
20	Failure to comply with LGPS pensions benefits regulations (e.g. as the result of incorrect benefit calculations and the holding of incorrect data) leading to potential losses and complaints from beneficiaries.	2	2	4	Pensions administration procedures. Independent internal and external audit review of internal control arrangements.
21	County Council failing to commission the Fund Actuary to carry out a termination valuation for a departing Admission Body and losing the opportunity to call in a debt	3	1	3	System of monitoring of employers in place.

Risk ID	Risk	Impact	Likelihood	Risk Score	Existing Risk Control Measures
22	Inability or refusal of an employer to pay the cessation valuation.	3	3	9	Action through the courts.
23	Breach of data protection legislation leading to complaints from members of the scheme.	1	1	1	County Council data security protocol.
24	Failure to comply with pension fund accounting requirements leading to the accounts being qualified.	2	1	2	Staff awareness of changes to legislative requirements via networks, professional press and training. External audit review of pension fund accounts.
25	Employers' failure to carry out their responsibilities for scheme administration leading to complaints from members of the scheme.	1	1	1	Regular communication to employers on LGPS matters. SLA
26	Failure by Prudential to provide AVC services to the Pension Fund leading to complaints from members of the scheme and potential media interest.	2	1	2	Annual review undertaken and reported to Pension Fund Committee
27	Concentration of knowledge in a small number of officers and risk of departure of key staff.	2	2	4	Ensure the review of CIPFA's knowledge and skills framework relating to officers results in key outcomes being delivered. Merger of Pensions Investment and Treasury Management provided some mitigation to this risk.
	Regulatory				

Risł ID	Risk	Impact	Likelihood	Risk Score	Existing Risk Control Measures
28	Changes to LGPS regs (plus auto enrolment) could lead to: Increase in workload Variation in liability and liability profile Recruitment and retention issues Admitted bodies opting out	1 1 1 2	3 3 1 1	3 3 1 2	The County Council responds to all consultation papers on structural change to the LGPS issued by the Department of Communities and Local Government. Risks will need to be addressed if the regs change.
29	An employer ceasing to exist with insufficient funding or adequacy of a bond.	2	2	4	<ul> <li>The risk is mitigated by:</li> <li>Seeking a funding guarantee from another scheme employer, or external body, where possible.</li> <li>Vetting prospective employers before admission.</li> <li>Admitted bodies' contribution rates are based on the same assumptions as scheduled bodies</li> </ul>

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## Annex 2

# Oxfordshire Pension Fund Cash Management Strategy 2013/14

#### Introduction

- 1. The Oxfordshire Pension Fund maintains a balance of cash arising from the receipt of employer and employee contributions exceeding the amount of payments made on behalf of the Fund. The cash managed in-house by the Administering Authority, provides a working balance for the fund to meet its short term commitments and forms 0-5% of the Fund's strategic asset allocation.
- 2. The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 S.I.No. 3093 state that from 1 April 2011 the administering authority must hold in a separate bank account all monies held on behalf of the Pension Fund. The regulations also state that the Administering Authority must formulate an investment policy to govern how the authority invests any Pension Fund money that is not needed immediately to make payments from the fund. This report sets out the strategy for the financial year 2013/14.

#### Management Arrangements

4. The pension fund cash balances are managed by the Council's Treasury Management and Pension Fund Investments team. Cash balances are reviewed on a daily basis and withdrawals and deposits arranged in accordance with the current strategy. Pension Fund cash deposits are held separately from the County Council cash.

#### Rebalancing

- 5. The Oxfordshire County Council Pension Fund has a cash strategic asset allocation range of 0 5%. The cash balance is regularly monitored and reviewed as part of a quarterly fund rebalancing exercise.
- 6. Arrangements will be made for cash balances which are not required for cashflow purposes, to be transferred to the pension fund Investment Managers in accordance with the decisions taken during the rebalancing exercise.
- 7. In general a minimum cash balance of £10million will be retained following a fund rebalancing exercise, to meet cashflow requirements and private equity investment transactions. The level of cash balances will fluctuate on a daily basis and may be considerably higher than the minimum balance dependent upon the timing of transactions and strategic asset allocation decisions.

#### **Investment Strategy**

- 8. The Pension Fund cash investment policies and procedures will be in line with those of the administering authority. Priorities for the investment of cash will be:-
  - (a) The security of capital and
  - (b) The liquidity of investments

(c) optimum return on investments commensurate with proper levels of security and liquidity.

#### **Investment of Pension Fund Cash**

- 9. Management of the Pension Fund's cash balances will be in accordance with the Administering Authority's approved Treasury Management Strategy and policies and procedures. Lending limits relating to the council's in-house deposits will however not apply due to differences in the levels of cash held. The Pension Fund cash balances managed in-house will be deposited with a minimum of two counterparties.
- 10. The pension fund cash balances will be held predominantly in short-term instruments such as notice accounts, money market funds and short-term fixed deposits. Approved instruments for pension fund cash deposits will be the County council's list of specified investments for maturities up to 1 year, excluding the Debt Management Account deposit facility which is not available to pension funds and UK Government Gilts which are managed by an external fund manager. The County Council's approved list of specified investments is attached at Appendix 1.
- 11. Pension Fund deposits will be restricted to the County Council's approved counterparties at the time of deposit. Approved counterparties as at 8 February are shown in Appendix 2.

#### **Borrowing for Pension Fund**

12. The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 gives administering authorities a limited power to borrow on behalf of the pension fund for up to 90 days. The power cannot be used to invest, but only for cashflow management in specified circumstances which should in practice be exceptional, i.e. to ensure that benefits are paid on time, and in transition management situations when the allocation of a pension fund's assets is being amended. Money can only be borrowed for these purposes if, at the time of borrowing, the administering authority reasonably believes that the sum borrowed, and any interest charged as a result, can be repaid out of the pension fund within 90 days of the date when the money is borrowed.

- 13. Pension Fund management arrangements presume no borrowing normally, but the possibility remains of unexpected pressures occurring and in these circumstances the power would enable the Pension Fund to avoid becoming forced sellers of fund assets due to cashflow requirements.
- 14. The Assistant Chief Executive and Chief Finance Officer (S.151 Officer) has delegated authority to borrow money for the Pension Fund in accordance with the regulations but only in exceptional circumstances. It is proposed that the authority to borrow on behalf of the Pension Fund continues to be delegated to the Assistant Chief Executive and Chief Finance Officer during 2013/14.

# Oxfordshire County Council 2013/14 Approved Specified Investments for Maturities up to one year.

Investment Instrument	Minimum Credit Criteria
Debt Management Agency Deposit	N/A
Facility	
Term Deposits – UK Government	N/A
Term Deposits – Banks and Building	Fitch short-term F1, Long-term A-,
Societies	Minimum Sovereign Rating AA
Term Deposits with Nationalised	N/A
Banks with Government Guarantee	
for wholesale deposits	
Term Deposits with Part Nationalised	N/A
banks by the UK Government	
Certificates of Deposit issued by	A1 or P1
Banks and Building Societies	
Money Market Funds with a	AAA
Constant Net Asset Value	
Other Money Market Funds and	Minimum equivalent credit rating of
Collective Investment Schemes <sup>1</sup>	A+. These funds do not have short
	term ratings
UK Government Gilts	AAA
Treasury Bills	N/A

<sup>&</sup>lt;sup>1</sup> I.e., credit rated funds which meet the definition of a collective investment scheme as defined in SI 2004 No 534 and SI 2007 No 573.

Appendix 2

#### Approved Counterparties as at 08/02/13

Ignis Sterling Liquidity Fund

Bank of Montreal Bank of Nova Scotia **Barclays Bank Plc** Canadian Imperial Bank of Commerce Commonwealth Bank of Australia **Development Bank of Singapore** HSBC Bank plc JP Morgan Chase Bank Lloyds TSB Bank plc National Australia Bank National Bank of Canada Nationwide Building Society **Overseas Chinese Banking Corp** Royal Bank of Canada Royal Bank of Scotland Santander UK plc Standard Chartered Bank Svenska Handelsbanken **Toronto-Dominion Bank United Overseas Bank** 

English, Welsh and Scottish Local Authorities

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Division(s): N/A

# **PENSION FUND COMMITTEE – 8 MARCH 2013**

# ACADEMIES WITHIN THE OXFORDSHIRE LGPS FUND

# **Report by the Assistant Chief Executive and Chief Financial Officer**

# Introduction

- 1. At its meeting in December 2012, this Committee agreed to consult on the options for pooling academies within the Oxfordshire LGPS Fund. Annex 1 to this report contains the Consultation Report and the covering letter that was published and made available to all schools (both maintained and academies) as well as key organisations involved in the sponsorship of academies in Oxfordshire.
- 2. The closing date for responses to the consultation was 22 February 2013, which was after this report was finalised. This report therefore covers the main issues within the consultation report itself, plus any early feedback. Any consultation responses received after this report has been finalised, but before the consultation deadline will be summarised, and presented to the Committee directly.

# **Consultation Report**

- 3. The aim of the consultation report is to consider the future arrangements for treating academies within the Oxfordshire Pension Fund, which best protects individual academy schools and the Pension Fund against financial risk. In particular, there is a need to consider how best to meet the regulatory requirement to maintain employer contribution rates as stable as possible, and ensure no academy is in a position where it is unable to meet its pension liabilities.
- 4. The consultation report highlights that many academies will be small employers in terms of LGPS membership (normally defined as those with less than 50 active members). As such, changes in the profile of scheme membership is more likely to directly impact on the contribution rate, and any high cost ill-health retirement will have a dramatic effect on the contribution rate. (Ill-health costs are estimated between £250,000 and £750,000 depending on grade and age at point of retirement).
- 5. There is also the concern that where an academy closes for any reason, any pension costs are not currently underwritten and as such would fall to the Pension Fund as a whole.
- 6. The Consultation report therefore looked at options to mitigate these risks. Following the previous decision of this Committee not to pool the academies

with the County Council (following feedback from the Cabinet), this option was not included in the current consultation. Early responses to the consultation, including the response submitted on behalf of the School's Forum asked this Committee to reconsider this position.

- 7. In particular, these early responses highlighted the fact that the County Council, subsequent to their previous decision not to support the option to pool with Oxfordshire academies, had determined to support all Oxfordshire schools become academies. As the financial risk associated with pensions is increasingly seen as a barrier to moving to academy status, the County Council could further support its schools to become academies by accepting pooling and sharing the pension risk.
- 8. The consultation report set out the reasons why the option for pooling academies with the County Council had been rejected. In particular, if all schools switch to academy status, their combined membership would form over 40% of the total membership of a pool with the County Council. As academies are free to set their own terms and conditions, this would mean that the Council's own contribution rate would be highly dependent on decisions made independently of the Council.
- 9. The early responses suggested that the Council impose conditions alongside membership of the pool such that each academy bears the costs of its own actions, but shares the unforeseen risks. These proposals were seen to reflect the arrangements the Council has with a number of contractors where we have out-sourced service provision. In these cases, the funding of pension costs is covered as part of the service contract. However, there is no legal mechanism to impose such conditions on academies, as there is no contractual relation between the Council and individual academies.
- 10. The view of the County Council remains that it is inappropriate to pool academies with the County Council, and that there are other options included in the consultation report which would appropriately mitigate the risks faced by individual academies.
- 11. The key issues in respect of the options that were included in the consultation report are
  - Whether membership of a pool should be compulsory for all academies
  - If compulsory for small academies, how should small be defined, and could larger academies have the option to join (with any decision to be permanently binding on the academy)
  - Should there be more than one pool for academies.
- 12. The initial responses were not in favour of making membership of a pool compulsory for all academies, arguing that larger academies and those backed by an Academy Trust in a position to pick up any financial liability, should be entitled to remain outside any pool. These responses also supported the created of a separate pool if requested by an Academy Trust to cover all their sponsored academies within the Oxfordshire Fund.

- 13. The responses though did believe that all schools should have the option to join a single academy pool. It was argued that the potential liabilities of an ill-health retirement would be prohibitive for even a large academy, and as such, the Academy should have the option to join the pool and share the risk.
- 14. The early responses were against a model of multiple pools based on different criteria, including school partnerships. It was argued that such a model would lead to fragmentation, would be overly complex for individual academies being asked to make a decision as to which pool to join, and ultimately would not meet the objective of creating groups of academies of sufficient size to adequately share the risks.
- 15. The early responses represent the views of the Schools Forum (which in turn represents all schools in Oxfordshire), a secondary academy and a secondary maintained school. A further update will be presented to the Committee covering any further views expressed between the finalisation of this report, and the deadline for responses.

#### RECOMMENDATION

16. The Committee are RECOMMENDED to consider in light of the responses to the consultation, what changes, if any, it wishes to make to the Funding Strategy Statement in respect of pooling academy schools, which will then form the basis of the 2013 Valuation results.

SUE SCANE Assistant Chief Executive and Chief Financial Officer

Background papers: None Contact Officer: Sean Collins, Service Manager (Pensions, Insurance & Money Management) – (01865) 797190

February 2013

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Oxfordshire County Council **Pension Services** Unipart House Garsington Road Cowley Oxford OX4 2GQ

Sean Collins Services Manager (Pensions)

Please ask for Sean Collins e-mail: sean.collins@oxfordshire.gov.uk Direct Line: 01865 797190 Fax: 01865 783108

My Ref: SJC/

Your Ref:

25 February 2013

Dear Colleague

#### Oxfordshire Pension Fund – Options for Pooling Academies Consultation Document

Please find attached a consultation paper issued on behalf of the Oxfordshire Pension Fund Committee, covering the options for pooling academy schools within the Oxfordshire Pension Fund. This paper is being sent to all headteachers/chairs of governors of current academy schools and potential academy schools within Oxfordshire, as well as known academy sponsors and relevant representative groups.

I appreciate that the issue of local government pensions is not often at the forefront of your discussions/considerations (especially if you are not yet to consider the issue of academy status in any great detail), and that the attached consultation is unfortunately complex. However, as the paper hopefully makes clear, Academy schools take on the liability for meeting the pension costs for their non-teaching staff who have remained members of the local government pension scheme, and in exceptional cases, this can involve one off costs running into many £100,000's. Whilst these costs cannot be avoided if a trigger event occurs (highest cost event being an early retirement on the grounds of ill-health), the risk and costs can be shared where individual academies have been pooled for the purposes of the local government pension fund.

This consultation paper sets out the issues in a little more detail, as well as potential options going forward, and invites comments on a number of key questions. The responses will enable the Pension Fund Committee to determine a way forward when it next meets on 8 March 2013. Responses are therefore requested by 22 February 2013. This timescale is necessary to ensure whatever pooling arrangements that may be agreed as a result of this consultation, are in place in time for the 2013 Fund Valuation and the setting of employer contribution rates for all employers from 1 April 2014. Views of all schools are requested

now, to ensure whatever arrangements are established meet the needs of both the current and future academies in Oxfordshire.

I will be grateful to receive any comments you may have on this issue.

Yours sincerely

Sean Collins Services Manager (Pensions)

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#### Academies and the Local Government Pension Scheme

#### **Consultation on Options for Pooling**

#### Introduction

- 1. Under the Local Government Pension Scheme (Administration) Regulations 2008, the proprietor of an Academy School is a Scheme employer within the Local Government Pension Scheme (LGPS). All non-teaching staff employed by Academy Trusts are automatically eligible for membership of the LGPS, and new staff with contracts over 3 months should be enrolled into the scheme unless they complete the opt out process.
- 2. The Regulations further state that the employees of a proprietor of an Academy will belong to the Fund maintained by the administering authority within whose local government area the relevant Academy is located. Free Schools run by Academy Trusts are also scheme employers within the LGPS, and will belong to the Fund in which they are physically located. Where an employer would be forced to contribute to more than one fund, they can apply to the Secretary of State for Communities and Local Government for a direction to substitute a single fund for all employees.
- 3. Under the 2008 Regulations, each Academy Trust is a scheme employer in its own right, and unless determined otherwise, will have its own employer contribution rate, calculated by the Fund Actuary. In undertaking a Fund Valuation to determine employer contribution rates, the Fund Actuary must have regard to the Fund's Funding Strategy Statement. The Funding Strategy Statement in turn must set out the Fund's approach to pooling scheme employers for the purposes of the valuation. In setting and amending the Funding Strategy Statement, the Fund must consult all key stakeholders, although the final decision on pooling rests with the Administering Authority.
- 4. All Academy schools previously maintained by Oxfordshire County Council, and Academy Trusts running Free Schools located within Oxfordshire are scheme employers within the Oxfordshire LGPS Fund. The Funding Strategy Statement has not been amended since the growth in academy numbers under the Academies Act 2010, the Pension Fund Committee previously determining to delay any decision until there were sufficient numbers of academies to allow for a meaningful consultation. As such, all academies within Oxfordshire remain as standalone employers for the purposes of the Fund Valuation, have their own individual employer contribution, and are liable for all future pension <u>costs.</u>
- 5. Given the growth in numbers of Academies within Oxfordshire during 2012/13, and the concerns being expressed by some academies about their pension risks

and potential liabilities, the Pension Fund Committee determined at its meeting on 7 December 2012 to undertake a consultation exercise on the options for pooling and to consider any changes to the current Funding Strategy Statement at their meeting on 8 March 2013. This timescale will allow any changes to be taken into account by the Actuary for the next formal Fund Valuation, to be undertaken as at 31 March 2013.

6. This consultation paper sets out the key issues for consideration, and invites feedback from interested stakeholders. This feedback needs to be received by 22 February 2013 to enable the Pension Fund Committee to consider the views expressed in reaching their determination.

#### The benefits (and costs) of pooling

- 7. One of the statutory objectives of the Fund Valuation process is to maintain as near stable employer contribution rates as possible. Contribution rates are determined in relation to the change in asset values and pension liabilities, as well as any change in the financial assumptions used by the Actuary.
- 8. Changes in asset values and actuarial assumptions apply equally to all employers within the Fund. Changes in pension liabilities though vary by employer, depending on the pay and service of the employees, the length pensions are in payment, and the pattern of ill-health retirements amongst other factors. It should be noted that in the case of other early retirements, whether as a result of redundancy, flexible retirement or employer/employee choice, any additional pension liabilities are met by the employer/employee at the time of retirement as a separate charge (which can be phased over an agreed period of no more than 5 years).
- 9. Where employee numbers are small, there is an increased risk that staff turnover can lead to a significant change in staff profile over the 3 year period between valuations, and therefore a significant variation in employer contribution rates (e.g. one or two younger staff being replaced by older, long serving LGPS members). Similarly, pensioners living longer (or shorter) than assumed at the time of the valuation can have an impact where overall numbers are small.
- 10. Of much greater risk is a single ill-health retirement at tier 1, whereby the employer needs to fund the additional costs of making the employee's pension up to the level they would have received had they worked to their normal retirement age. Where the employee retires due to ill-health at an early age, the additional costs of making up their pension and paying it early can be significant.
- 11.By way of illustration, if an employee was forced to retire early at the age of 35, the additional costs chargeable to the employer range from £250,000 (for a

teaching assistant on c£25,000, to £400,000 for an office Manager on c£40,000 and to £750,000 for a finance director on £70,000. Even when the early retirement is later, the costs can be considerable, with the equivalent costs for an early retirement at the age of 50 ranging from £165,000 to £500,000.

- 12. Where employers are pooled for valuation purposes, the impact of a small number of ill-health retirements are shared, and costs spread across all pooled employers. Similarly, in a wider group of employees, the average age and service profile is less likely to vary significantly under normal staff turnover. Pooling therefore enables a group of smaller employers to spread those risks largely outside their control, and therefore maintain as near stable employer contribution rates as possible.
- 13. As well as sharing the uncontrolled risks associated with scheme membership, pooling will share the costs/savings which are directly under the control of the employer. The most significant issue here for academies is the ability for each Academy to set its own terms and conditions for its staff. Under the current final salary scheme, any decision to award additional pay to scheme members increases not only their future pension liability, but increases the pension benefit of all previous pension service the scheme member has linked to their current pension record.
- 14. Where a pool is established where the individual members of the pool are free to determine their own policies, and staff terms and conditions, employers can be required to bear a share of costs resulting directly from the decisions of others within the pool. Similarly, employers are able to make decisions in the knowledge that they do not bear the full consequences in terms of pension liabilities.
- 15. For the Fund as a whole, there are potential benefits of pooling small employers, to ensure no employer is driven out of business by an unaffordable increase in employer contribution e.g. following a high cost ill-health retirement. Where an employer ceases to exist leaving a pension liability, this will be picked up by the Fund as a whole. To reduce the risk to all employers within a Fund, the Administering Authority can seek to establish pooling arrangements, so that risks are shared. The Oxfordshire Fund currently has a pooled arrangement for small admitted bodies, and a separate pooled arrangement for small scheduled bodies.
- 16. The County Council and the City Council have also set up pooled arrangements to pool pension risks with their contractors, following a TUPE transfer of staff. In these cases, the pension risk has not been passed across to the new contractors, although provision in the service contracts makes the contractor liable for any pension costs arising directly from their actions/inactions (i.e. the costs of ill-

health retirements are pooled, but the contractor remains responsible for costs associated with pay awards above the Council's own pay policy).

#### Options for Pooling

- 17. The Administering Authority has previously considered the option to enable academy schools to be pooled with the County Council as their former maintaining authority. This followed the publication of a joint letter from the Secretaries of State for Education and Communities & Local Government which supported the approach.
- 18. At the time the issue was considered there were insufficient numbers of Academies schools in Oxfordshire for a representative consultation exercise. The Administering Authority did consult the County Council, and the Cabinet responded on behalf of the Council against the option. The main argument raised by the Cabinet was the fact that as the number of Academy schools in Oxfordshire increased, the County Council's own contribution rate would become increasingly influenced by the decisions of the individual Academy Trusts. N.B. Academies and maintained schools make up over 40% of the total employer contributions of the County Council and its former maintained schools.
- 19. The Administering Authority supported the position presented by the Cabinet, and determined not to pool the Oxfordshire academies with the County Council. In light of the reduction of the County Council's responsibility for maintaining school provision and the ability of each Academy Trust to set their own terms and conditions, it was deemed inappropriate for the academies to be pooled with the County Council. The potential for schools not previously maintained by Oxfordshire County Council to join the Oxfordshire LGPS Fund, whether through Secretary of State Direction or the growth in Free Schools, would further suggest pooling the academies with the County Council to be inappropriate.
- 20. If academies are not to be pooled with the County Council, there are a number of alternative options including:
  - A single pool to include all academies
  - A single pool to include all academies below a certain size (current pools are based on 50 employees or fewer), with the option for larger academies to opt in.
  - A single pool open to all academies based on a one-off option to join
  - Creation of a series of pools. These could be based on Academy sponsors, school partnerships etc.
- 21. The option to include all academies in a single pool has the advantage of simplicity, and provides the greatest degree of protection for individual academies

against the risk of an extreme pension cost. Apart from the general downside of pooling, this option also involves the compulsory pooling of those larger academies which would be deemed to be of sufficient size to stand alone.

- 22. The second option seeks therefore to balance the need to protect the smaller academies against the risk of significant volatility in their future employer contribution rate, whilst allowing those Academies large enough to manage their own risk to do so. Whilst academies deemed too small to manage their own risk would be automatically placed in the pool, the option could be retained for larger academies to join the pool if they so wished. It should be noted that any option to join a pool would be a permanent decision to ensure the stability of the pool and its contribution rate.
- 23. The third option retains the right for all academies to make their own decision whether to join a pool or not (though once the decision is made to join the pool it becomes binding to ensure stability of the pool and its contribution rate). Clearly the success of this option in spreading risk will depend on the numbers of academies exercising their right to join the pool. The Administering Authority would need to consider its position in the event that the smaller academies choose not to join the pool, and the potential risks to the Fund as a whole of any subsequent failure to meet pension liabilities.
- 24. The fourth option of creating multiple pools based around a common factor seeks to reduce the variability between the decisions made by individual Academy Trusts and therefore the main disadvantage of pooling. The potential problems with such an option are around the lack of transparency over which pool an individual academy should join (e.g. should it join a partnership pool, or a sponsor pool where both options exist) and the risk that some academies may be left with no pool to join. The latter risk can be mitigated by combining this option with one of the previous options above. This option also carries the risk that if not all schools within any potential pool convert to academy status at the same time, the pool may not initially be of sufficient size to spread the risk effectively.
- 25. In determining the way forward, it should be noted that the final decision lies with the Administering Authority, and that the Administering Authority does have the right to pool employers. In reaching its determination, the Administering Authority must have regard to the views of key stakeholders, and specifically welcomes the views on the questions set out in the annex.
- 26. The Pension Fund Committee meeting on 8 March 2013 will consider all responses to the consultation questions, as well as any overall comments received as part of this consultation exercise. It will then determine what changes if any to make to the Funding Strategy Statement, which will form the

basis for the 2013 Valuation, and therefore the calculation of employer contribution rates effective from 1 April 2014.

- 27. All responses should be sent to Sean Collins, Service Manager (Pensions), Oxfordshire County Council, Unipart House, Garsington Road, Oxford. OX4 2GQ, or by email to <u>sean.collins@oxfordshire.gov.uk</u>. All responses received by 22 February 2013 will be summarised and reported to the Committee. It would be helpful if all responses make clear on whose behalf the response is made, so that the Committee is clear the extent to which the responses are representative of the various stakeholders involved, and whether responses differ between stakeholders e.g. are views consistent between schools of irrespective of size, irrespective of sponsorship arrangements etc.
- 28. A summary of all responses made will be publicly available, although individual respondees will not be identified.

Sean Collins

Service Manager (Pensions)

9 January 2013

#### Annex 1 Consultation Questions

Responses are invited on the specific consultation questions included below. General comments related to the question of pooling arrangements are also welcome. It would be helpful if all responses include information on whose behalf the response is made, which would enable further analysis of the responses and in particular, any characteristics leading to key differences of views.

Please submit all responses to Sean Collins, Service Manager (Pensions), Oxfordshire County Council, Unipart House, Garsington Road, Oxford. OX4 2GQ, or by email to <u>sean.collins@oxfordshire.gov.uk</u> to be received by 22 February 2013.

#### **Details of Organisation making Response**

- 1. Organisation on whose behalf response has been submitted.
- 2. Name and Contact Details in Case of Query
- 3. If an Academy sponsor, please provide the number of Academies sponsored (or potentially to be sponsored) in Oxfordshire (plus number if any sponsored outside of Oxfordshire)
- 4. If response made on behalf of a school (or specific group of schools), please provide the number of current LGPS members within the school. N.B. We are not looking for an exact response here, but a broad indication of size of current pension risk, and in particular to distinguish between small employers (fewer than 50 members) and larger employers (50 plus members).

#### **Consultation Questions**

1 The Administering Authority needs to safeguard all scheme employers from the potential risks of individual employers being unable to meet their pension liabilities. As such, do you believe it is acceptable for the Administering Authority to make membership of a pool compulsory for all academies?

Yes No Don't Know

Comments

2 If you answered No to question 1 above, do you believe there is a threshold below which all small academies should be required to join a pool? (n.b. Small employers are often taken to be those with fewer than 50 active members)

Yes No Don't Know

If yes, please indicate what you believe that threshold should be.

<50 <40 <30 Other (please specify)

Comments

3 Where a pool is established for all small academies, do you believe there are any circumstances in which a small academy can choose to opt out of the pool e.g. future pension liabilities are under-written by the sponsors of the Academy Trust?

Yes No Don't Know

Comments

4 If the Administering Authority determines to set up a pool for small academies, do you believe that any larger employer should have the right to make a oneoff decision to join that pool?

Yes No Don't know

Comments

5 Do you support the establishment of a single pool into which all academies have the right to join? N.B. Although membership of this pool is not compulsory, once a decision to opt in has been made there is no option to opt back out.

Yes No Don't know Comments

6	Do you support a model of multiple pools which individual academies can opt
	to join, or a group of academies can seek to set up a new pool? If yes, please
	indicate the basis on which these pools should be established e.g. a pool per
	sponsor, school partnerships etc.

Yes No Don't know

Comments

7 Please feel free to provide any further comments you wish the Pension Fund Committee to consider in arriving at its decision on future pooling arrangements. Division(s): N/A

# **PENSION FUND COMMITTEE – 8 MARCH 2013**

# EMPLOYER UPDATE

# **Report by Assistant Chief Executive and Chief Financial Officer**

#### Introduction

1. This report is to update members on recent employer issues including applications for admission and the closure of a scheme employer.

#### Admission Agreements

- 2. The admission agreement for Care Outlook has now been sealed.
- 3. The admission agreements for Fresh Start Catering and Hayward Services Limited are as yet unsigned. This is being followed up with the schools / companies.

#### <u>Pabulum</u>

- 4. Oxford Spires Academy (OSA), which is sponsored by CfBT, is outsourcing four catering staff to a new service provider from 1 April 2013. As an Academy, OSA are not required to comply with the Fair Deal guidance, which stipulates that staff should be offered a comparable pension scheme by their new employer.
- 5. However, in line with best practice, OSA is asking their contractor (Pabulum) to seek admission to the Oxfordshire County Council Pension Fund, so that staff can continue to contribute to the Local Government Pension Scheme. OSA has also stipulated that this agreement will be modelled on the OCC pass through arrangement so that the Academy will be underwriting the pension costs for these staff.
- 6. Pabulum, has therefore requested admission to the Oxfordshire County Council Pension Fund.
- 7. The admission agreement will be a three way agreement between the Academy, Contractor and the Fund, thereby ensuring that any pension liabilities are underwritten by the Academy.

#### **Carillion**

- 8. The contract to outsource cleaning staff to Carillion in July 2012 included various work streams one of which was for Carillion to provide a managed service in instances where the staff that had remained as direct employees of schools.
- 9. Oxfordshire County Council has recently consulted with the schools to review this arrangement, with the result that two thirds of the schools now want to subscribe to the Carillion Cleaning Service. Therefore, 61 of the 86 staff will be transferred to Carillion on 1 April 2013.
- 10. This will require an amendment to the existing admission agreement.
- 11. The admission agreement will be a three way agreement between Oxfordshire County Council, Contractor and the Fund. As a pass through arrangement pension costs will be underwritten by Oxfordshire County Council.

#### Banbury Museum Trust

- 12. Cherwell District Council are transferring Banbury Museum to Banbury Museum Trust on 1 July 2013 and are seeking community admission body status for the new Banbury Museum Trust.
- 13. This transfer affects a total of 27 staff, 12 of whom are permanent and 15 who are casual employees.
- 14. It is intended that the Banbury Museum Trust will be grant funded by Cherwell District Council with the ability to generate income. The admission agreement will be a three way agreement between the Pension Fund, Cherwell District Council and the Banbury Museum Trust. In line with new regulatory requirements a bond assessment will be undertaken and is likely to be put in place.

#### Employer Cessation

- 15.AAA NORCAP has been a scheme employer since 2003. During the past year officers have had discussions with the charity about falling membership numbers and the pension liabilities, although the situation seemed stable with one active member remaining in the scheme.
- 16. Email notification was received on 16 January to inform all parties that AAA NORCAP had ceased trading on 14 January 2013. The fund's actuaries have calculated the charity's pension liabilities to be £316,000. A written claim has now been sent to the insolvency administrators.
- 17. Pension Services have also been approached by two other scheme employers, both housing associations, to discuss how their withdrawal from the fund can be managed without initiating an immediate cessation valuation of liabilities.

- 18. Neither company wishes to avoid payment of their liabilities but wishes to manage the situation in view of falling scheme membership. The proposal is that the company would continue to make payments, as assessed by the Fund Actuary, even if there were no longer any active scheme members.
- 19. Legal and actuarial advice has been sought on whether it is permissible, under the regulations, for an employer to continue to make payments whilst having no active scheme members. The advice received is that there is no reason why an admission agreement could not remain in place and that providing the appropriate financial safeguards are put in place such an arrangement would then ensure that the fund is receiving the monies due.

#### RECOMMENDATION

#### 20. The Committee is RECOMMENDED to:

- a) note the progress of previously approved applications for admitted body status;
- b) approve the application for admitted body status by Pabulum;
- c) approve the amendment to the admission agreement with Carillion;
- d) approve the application for admitted body status by The Banbury Museum Trust;
- e) note the information regarding the cessation of AAA NORCAP as a scheme employer; and
- f) agree the approach being proposed in respect of certain cessation situations, whereby subject to adequate safeguards, employers with no active members can still contribute towards a past service deficit, rather than be charged an immediate cessation valuation.

Sue Scane Assistant Chief Executive and Chief Finance Officer

Background papers: None

Contact Officer: Sally Fox, Pensions Administration Manager Tel: (01865) 797111

February 2013

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Division(s): N/A

# **PENSION FUND COMMITTEE – 8 March 2013**

# Write Off's

# **Report by Assistant Chief Executive and Chief Finance Officer**

# Introduction

- 1. In December 2012 a change was made to the Scheme of Financial Delegations to allow write offs, under £500, chargeable to the pension fund to be approved by the Pension Services Manager. (Under the Scheme of Financial Delegation, such write offs need to be reported to this Committee for information.
- 2. For debts between £7,500 and £10,000 chargeable to the pension fund approval would need to be sought from the Assistant Chief Executive and Chief Finance Officer. These write offs will also need to be reported to this Committee for information.
- 3. Debts in excess of £10,000 would require approval of Pension Fund Committee

# **Current Cases**

- 4. The Pension Services Manager has approved the write off of £15.88 chargeable to the pension fund in respect of five cases.
- 5. In all these cases the member had died resulting in a small over payment of pension, which could not be recovered. The smallest amount was £0.94 and the highest amount was £4.93

# RECOMMENDATION

6. The Pension Fund Committee is RECOMMENDED to note the report.

Sue Scane Assistant Chief Executive and Chief Finance Officer

Background papers:NoneContact Officer:Sally Fox, Pensions Services Manager, Tel: (01865) 797111February 2013February 2013

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Division(s): N/A

# PENSION FUND COMMITTEE – 8 MARCH 2013

# AMENDMENT TO THE STATEMENT OF INVESTMENT PRINCIPLES

# **Report by the Assistant Chief Executive and Chief Financial Officer**

### Introduction

- 1. The Pension Fund is required by the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 to publish and keep under regular review a Statement of Investment Principles, which govern the investment of the Fund.
- 2. As part of the most recent review of the current Statement of Investment Principles, it has been identified two elements need to be amended. The first relates to the overall investment objectives for the Fund in light of the decision to switch an increased element of the Fund into a passive mandate. The second is to review the increase in the proportion of the Fund invested in a single insurance contract, which was initially agreed for a two year period which expires on 5 May 2013.

# Proposed Amendments to the Statement of Investment Principles

- 3. As part of the Investment Objectives contained within the current Statement of Investment Principles, the Fund has been targeted to outperform its overall benchmark by 1.3% per annum over a rolling three year period. However, following changes over the last year in the individual manager mandates, this out performance target is no longer consistent with the individual manager targets.
- 4. The three main changes are
  - the decision to switch £100m into a global equity passive mandate;
  - the agreement of a 2% out-performance target with Wellington as opposed to the 3% target held by Alliance Bernstein; and
  - the increase from 0.4% to 0.6% in the out-performance target for the fixed income mandate with Legal and General.
- 5. By aggregating the out-performance targets of the individual managers, the expected level of out-performance is now calculated at 1.0%. It is recommended that the Statement of Investment Principles is amended to reflect this position.

- 6. Under the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009, there are a number of limits on asset allocations to ensure appropriate diversification and manageable levels of risk. The Fund can increase these limits up to a maximum level prescribed in the regulations following appropriate consideration.
- 7. In 2011, the Fund agreed to increase the limit on the amount allocated to a single insurance contract from the normal 25% of the Fund to the 35% allowed as the maximum proportion. This increase was time limited to 2 years, and expires on 5 May 2013.
- 8. The change in 2011 was made as a consequence of the transitional arrangements in respect of the global equity mandates. Legal and General who manage the passive mandates for the Fund, as well as the fixed interest mandate, operate all their pooled arrangements through a single insurance contract. At the time the change was agreed, it was assumed that the Fund would revert back to the normal 25% limit once the funds held by Legal and General had been paid over to Wellington.
- 9. The latest monitoring figures show that the total funds held by Legal and General under the single Insurance contract amount to c£330m or 24.5% of the total Fund. This comprises the UK passive allocation, the overseas passive mandate, and the Core Plus element of the fixed income allocation.
- 10. Whilst the current allocation to a single insurance contract is below the 25% limit, to revert to this limit from May 2013 would restrict Legal and General's ability to switch money between to Core Plus Fund from the rest of the fixed income allocation. In particular, if Legal and General wished to go to the extreme of the amount they could allocate to the Core Plus Fund, the total of the Fund allocated to the single insurance contract would rise above 27%.
- 11. To ensure Legal and General retain the flexibility to switch money within their fixed income mandate, it is therefore recommended that the Committee extend the current increase in the limit on the proportion of the Fund allocated to a single insurance contract. This extension would be for a period of 18 months, to be reviewed following the next fundamental asset allocation review in 2014.
- 12. A revised Statement of Investment Principles is included in Annex 1 to this report, incorporating the changes recommended in this report.

# RECOMMENDATION

13. The Committee is RECOMMENDED to approve the revised Statement of Investment Principles as set down at Annex 1 to the report.

SUE SCANE Assistant Chief Executive and Chief Financial Officer

Background papers: None

Contact Officer: Sean Collins, Service Manager (Pensions, Insurance & Money Management) – Tel: (01865) 797190

February 2013

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# STATEMENT OF INVESTMENT PRINCIPLES

# 1 Introduction

Oxfordshire County Council has drawn up this Statement of Investment Principles to comply with the requirements of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009. The Authority has consulted its actuary and independent financial adviser in preparing this statement.

Investment policy falls into two parts: strategic management and day-to-day management. The strategic management of the assets is the responsibility of the Authority and is driven by its investment objectives set out below. Day-to-day management of the assets is delegated to investment described as in the managers management of the assets section below.

# 2 Overall Responsibility

The County Council is the designated body responsible statutory for administering the Oxfordshire Pension Fund on behalf of the constituent Scheduled and Admitted Bodies. The is responsible for Council setting investment policy, appointing suitable persons to implement that policy and carrying out regular reviews and monitoring of investments.

The review and monitoring of investment performance and fund administration is delegated to the County Council's Pension Fund Committee. The Assistant Chief Executive & Chief Finance Officer has delegated powers for investing the Oxfordshire Pension Fund in accordance with the policies determined by the Pension Fund Committee. The Committee is comprised of seven County Councillors plus two District Council representatives. Α beneficiaries' representative attends Committee meetings as a non-voting member.

The Committee meets quarterly and is advised by the Assistant Chief Executive Page 125

& Chief Finance Officer and the Fund's Independent Financial Adviser. The Committee members are not trustees, although they have similar responsibilities.

#### 3 Investment Objectives and Strategy

#### **Investment Objectives**

The investment objectives are:

- 1. to achieve a 100% funding level;
- 2. to ensure there are sufficient liquid resources available to meet the Fund's current liabilities and investment commitments;
- 3. for the overall Fund to outperform the benchmark, set out in the next section, by 1.0% per annum over a rolling threeyear period.

In looking to deliver these objectives the Committee will take into account the fact that the Fund is immature with the cash received from employer and employee contributions exceeding the cash required to pay benefits and the costs of administering the Fund. This enables the Committee to take a long term view.

#### Risk

There are several risks to which any pension fund is exposed. The overriding risk is a deterioration of the funding level of the Fund. This could be caused by the differential movement of markets within the global economy or investment managers performing poorly and not achieving their target rate of return, or even their benchmark return.

To mitigate such risks, the following strategy has been adopted:

- retaining a proportion of investments in bonds to reflect potential changes in liabilities;
- investing a proportion of the fund passively to limit the impact of poor performance by investment managers;
- diversification of investments, including investing in alternative
   assets with a low degree of

assets with a low degree of correlation;

- use of a number of different investment managers to spread the risk of poor performance.
- diversification of investment styles, e.g. growth and value

Investment managers are required to implement appropriate risk management measures and to operate in such a way that the possibility of undershooting the performance target is kept within acceptable limits. The managers report on portfolio risk each quarter.

#### Strategic asset allocation

In September 2009 the Pension Fund Committee agreed a customised benchmark for the strategic allocation of assets. This was most recently endorsed in March 2011 and is set out in the table below:

Asset Class	Target asset allocation	Range
	%	%
UK Equities		
- passively managed	10	
<ul> <li>actively managed</li> </ul>	21	
Total UK Equities	31	29 - 33
Overseas Equities		
- passively managed	8	
- actively managed	24	
Total Overseas Equities	32	30 - 34
Total Equities	63	59 - 67
UK Gilts	3	
Index Linked Gilts	5	
Overseas Bonds	2	
Corporate Bonds	6	
Total Bonds & Index Linked	16	14 - 18
Property	8	5 - 9
Private Equity	10	6 - 11
Hedge Funds	3	2 - 4
Cash	0	0 - 5
Total Other Assets	21	
Total All Assets	100	

#### 4 Management of the Assets

Following a fundamental review of the management of the Funds assets in 2003, the Committee decided to switch from investment managers with a balanced mandate to a specialist management structure. As part of this review the Committee, advised by the Independent Financial Adviser, took over responsibility for strategic asset allocation. Once every three years, following the actuarial valuation, there is a fundamental review of how the assets are managed. The last such review was undertaken in March 2011. The assets are currently managed as set out in the following table.

Asset Class	Investment Manager	Benchmark	Annual			
	Mallagel		Target			
UK Equities	Baillie Gifford	FTSE Actuaries All- Share	+1.25%			
	Legal & General	FTSE 100	Passive			
Overseas Equities	UBS Global Asset Management	Various FTSE geographical indices	+1.0%			
Global Equities	Wellington	FTSE All World	+ 2.0%			
	Legal & General	FTSE All World	Passive			
Bonds & Index Linked	Legal & General		+ 0.6%			
- UK Gilts - Index Linked - Corporate bonds - Overseas bonds		FTSE A All Gilts Stocks FTSE A Over 5 year IBoxx Sterling Non-Gilts JPMorgan Global Govt (ex UK) traded bond				
Property	UBS Global Asset Management	IPD UK All Balanced Funds Index weighted average	+1.0%			
Private Equity						
- Quoted Inv. Trusts	Assistant Chief Executive & Chief Finance Officer	FTSE smaller companies (including investment	+ 1.0%			
Limited Destroyahing	Adams Street	trusts)				
- Limited Partnerships	Partners Group					
Hedge Funds	UBS Wealth Management	3 month Libor	+ 3.0%			
Cash	Internal	3 month Libor	-			
	Management		+ 3.0%			

# Target performance is based on rolling 3-year periods

Legal & General have been given control ranges for each of the four sub categories of bonds & index linked. UBS Global Asset Management have been given control ranges for overseas equities relating to investment in their Global Pooled Fund and emerging markets. These ranges have been drawn up to ensure the Fund's investments remain well diversified.

#### **Restrictions on Investment**

The investment managers are prohibited from holding investments not defined as 'investments' in the LGPS (Management and Investment of Funds) Regulations 2009. Use of derivatives and currency hedging is permitted within pre-agreed limits. Underwriting is permitted, provided that the underlying stock is suitable on investment grounds and complies with existing investment criteria.

The regulations limit the powers of the Council to invest. The key restrictions are:

- not more than 10% (15%) of the Fund may be invested in unlisted securities of companies;
- not more than 10% of the Fund may be held in any single holding;
- not more than 10% of the Fund may be held as a deposit in any single bank, institution or person;
- not more than 2% (5%) of the Fund may be contributed to a single partnership
- not more than 5% (15%) of the Fund may be contributed to partnerships in total.
- not more than 10% of the Fund may be deposited or loaned to local authorities
- not more than 25% (35%) of the Fund may be invested in open ended investment companies where the collective investment schemes constituted by the companies are managed by one body.
- Not more than 25% (35%) in any single insurance contract.

Where figures are quoted in brackets, the Council could increase its limit as long as certain conditions are met. The Council has determined to increase its limits as follows:

- to increase the limit on the proportion of the Fund that may be invested in any single insurance contract
- the limit on this investment has been increased to 35%
- this increase has been agreed to ensure that Legal and General retain the flexibility to manage their fixed income mandate within the limits previously set. Currently, Legal and General manage the allocations for passive UK and overseas equities, and the allocation for corporate bonds through a single insurance contract. Whilst the benchmark for figure the combined allocation to these funds is 24%, the flexibility provided to Legal and General to switch between corporate bonds and other elements of the fixed income mandate means the total allocation could rise above 27%. As the three component parts of the Legal and General contract are diversified, and operated within strict limits, it is not felt that this increase in overall limit exposes the Fund to undue risk.
- The increase has been agreed for a period not exceeding 18 months, and follows on from an agreement which covered the previous 2 years.
- The increase will be reviewed as part of the 2014 Fundamental Asset Allocation Review and expires no later than 5 November 2014.

- The decision to increase the limit has been made in accordance with the Regulations.

#### Realisation of Investments

Investment managers are required to maintain portfolios which consist of assets that are readily realisable. Any investment within an in-house or pooled fund which is not readily tradable requires specific approval. It is recognised that investment in Limited Partnership private equity funds are long term investments and as such are not readily realisable.

#### Monitoring and review

The individual manager's performance, current activity and transactions are monitored quarterly by the Pension Fund Committee. Investment management performance of the Fund is reviewed annually upon receipt of the annual report prepared by WM Performance Services.

#### 5 Social, Environmental & Ethically Responsible Investment

The Council's principal concern is to invest in the best financial interests of the Fund's employing bodies and beneficiaries. lts Investment Managers are given performance objectives accordingly. However, the Council reauires its Investment Managers to monitor and assess the social, environmental and ethical considerations, which may impact on reputation the of а particular company when selecting and retaining investments, and to engage with companies on these issues where The Council believes appropriate. that the operation of such a policy will ensure the sustainability of a company's earnings and hence its merits as an investment; it will also assess the company's sensitivity to its various stakeholders.

The Investment Managers report at quarterly intervals on the selection, retention and realisation of investments on the Council's behalf. Report/Review These Meetings provide an opportunity for the Council to influence the Investment Manager's choice of investments but the Council is careful to preserve the Investment Manager's autonomy in pursuit of their given performance. The Council will use meetings to identify Investment Managers' adherence to the policy and to ask Investment Managers to report regularly on any engagement undertaken.

# 6 Exercise of Rights attached to Investments

The Council takes an interest in the way the companies in which it has made investments manage their affairs. It will always exercise its voting rights to promote and support good corporate governance and socially responsible corporate behaviour.

In practice its Investment Managers are delegated authority to exercise voting rights in respect of the Council's holdings. They have been instructed to vote in accordance with the guidance set by RiskMetric Group. However. in exceptional circumstances managers may vote differently from the RiskMetric Group guidance, if in their judgement this would be in the best interests of the fund. Where managers take a contrary view to the RiskMetric Group they must obtain permission from officers to vote differently and officers must report this to the Pension Fund Committee.

Investment Managers are required to report quarterly on action taken. The through Council, its Investment Managers, may act with other pension funds to influence corporate behaviour and, apart from the exercise of voting rights in concert may make direct with others, representation to the boards of companies through its Investment Managers in concert with others, on issues of social responsibility.

#### 7 Custody & Stock Lending

Custodian services are provided by BNY Mellon. In accordance with normal practice, the Scheme's share certificates are registered in the name of the custodian's own nominee company with designation for the Scheme. Officers receive and review internal control reports produced by the custodian. The custodian regularly reconciles their records with the investment manager records, providing a regular report to officers which they in turn review.

The custodian holds the majority of the Fund's assets. Exceptions include some pooled funds, held by the relevant Investment Manager's custodian, hedge fund assets and a working cash balance, which is held by the County Council and invested in the wholesale money market.

The Council allows the custodian to lend stock and share the proceeds with the Council. This is done to generate income for the Fund and to minimise the cost of custody. To minimise risk of loss the counterparty is required to provide suitable collateral to the custodian.

#### The Council will monitor compliance with this statement annually. In particular it will obtain written confirmation from the Investment Managers that they exercised their powers of investment with a view to effect to the principles giving contained in the Statement so far as is reasonably practicable. The Council undertakes to advise the Investment Managers promptly and in writing of material anv change to the Statement.

The Pension Fund Committee has assessed itself against the updated Principles of Pension Fund Investment in June 2010 and is broadly compliant. This statement also complies with the guidance given by the Secretary of State.

#### 9 Review of this Statement

The Council will review this Statement in response to any material changes to any aspect of the Fund, its liabilities, finances and its attitude to risk, which has a bearing on its stated investment objectives. A formal review of the strategic asset allocation will be undertaken annually. In addition the Council will undertake a strategic review of this Statement every three years to coincide with the actuarial valuation.

#### 8 Compliance

# PENSION FUND COMMITTEE – 8 MARCH 2013

# PENSION FUND TAXATION REVIEW

# **Report by Assistant Chief Executive & Chief Finance Officer**

# Introduction

- 1. This report summarises a recent taxation review for the Oxfordshire County Council Pension Fund, provides an update on the progress of existing claims for the recovery of tax, and considers new claim opportunities for the Fund.
- 2. The potential for the Oxfordshire Pension Fund to receive additional tax repayments via new tax reclaim applications was discussed in a meeting between officers and KPMG in January 2013. KPMG indicated that the timeframe to initiate the claims procedure may, in some instances, require a decision to be taken before the next Pension Fund Committee meeting. The recommendations at the end of this report are intended to address this issue.

# **General Tax Review**

- 3. The Pension Fund Investment team have recently conducted a taxation review to ensure that the fund's investment activities operate in a tax efficient manner. The review sought to ensure that the fund receives all available relief for witholding tax suffered on overseas dividends, where it is cost effective to do so.
- 4. A number of areas for further investigation were identified and are being explored with the relevant parties.

# FIDS/Manninen Claims Update

- 5. At the 26 May 2006 Pension Fund Committee meeting, it was agreed that the fund would pursue claims for the repayment of excess UK tax credits on Foreign Income Dividends (FIDs) and foreign dividends against HMRC, on the basis of breach of EU Community Law. The OCC Pension Fund filed FIDs/Manninen claims amounting to £1.2m.
- 6. In June 2011 the ruling from the First-Tier Tribunal (Tax) was released in a test case brought by the BT Pension Scheme Trustees. The OCC Pension Fund was part of the group funding arrangement (GFA) to bring this case. The Tribunal found largely in favour of the claimant on the principles involved in the tax issues, but found that the majority of the claims were made out of time. The OCC Pension Fund claims related to the tax years 1993/94 1997/98 and were made in the 2005/06 tax year. Under the current ruling all of the claims are deemed to be out of time, as they are outside the six year time limit imposed under UK legislation.
- 7. The case is now being appealed in the Upper Tribunal (Tax and Chancery); the case was heard in July 2012 with a decision expected in early 2013. Depending on the granting of permissions to appeal, the case could continue

up to the Supreme Court. If this were the case a final ruling would be expected around 2015.

8. McGrigors (who have subsequently merged with Pinsent Mason) were engaged to pursue the case on behalf of the pension fund. The pension fund agreed a legal fee cap of £36k which has now been reached. Individual costs of £27k have been incurred to date and are not capped.

# Fokus Claims Update

- 9. These claims relate to witholding tax suffered on dividends on stocks held in certain EU territories, under domestic law in those territories. Where the domestic law treats domestic pension funds more favourably than other EU based pension funds, it is argued that this is in breach of the EU principal of the free movement of capital.
- 10. The pension fund successfully filed a claim in the Netherlands through KPMG, for witholding tax levied on dividends between 2004 and 2006. The pension fund subsequently received a repayment of €162,000 from the Dutch Tax Authorities. When this claim was made, this committee decided not to pursue claims in any other EU territories as the estimated cost versus the chance of a successful claim was deemed to be inappropriate.
- 11. There have been a number of recent rulings in the EU that support the principle behind these claims, and change the likelihood of a successful claim. Based on initial analysis, the table below details the amounts of witholding tax potentially reclaimable in a number of EU countries in which the pension fund has held stocks. These results suggest it would be worth investigating the potential benefits of filing a claim in Germany and France. Due to the small amount of the potential claims in Spain and Italy relative to the costs, officers believe that claims in these territories would not be cost effective for the pension fund.
- 12. In Germany a positive decision was made in October 2011 in 'Commission v Germany', in respect of a corporate. A separate case was brought against Germany by the EU Commission in respect of EU pension funds. The ruling was made in November 2012 in favour of Germany. However, this latter case only addressed a limited element of the German tax regime and it is still argued that the German rules are contrary to EU law.
- 13. KPMG has agreed a test claimant for the German claim with its GFA clients. The test case work is intended to commence within the next couple of months.
- 14. There have been a number of court rulings confirming French taxation rules to be in breach of EU rules. As a result the French tax authorities have amended their rules going forward so that domestic and foreign investors are treated equally. Retrospective claims are being filed covering the period when the rules were still viewed as discriminatory. A test case is intended to be taken forward in France. It is likely that the pension fund would have to demonstrate comparability to French pension funds in order to be successful.

15. The table below shows the tax amounts Oxfordshire County Council Pension Fund could potentially reclaim.

Country	Local Reclaim Amount (€'000)	GBP Reclaim Amount (£'000)
	· · · · · ·	
Germany	155	133
France	155	133
Spain	47	40
Italy	63	54

16. Based on KPMG's proposed fee structure the cost of filing a claim is likely to be around £15,000 per territory.

# Manufactured Overseas Dividends Claims

- 17. Manufactured overseas dividends (MOD) are created when a stock is out on loan as part of the securities lending programme and a dividend is paid. The ownership of a stock on loan temporarily transfers to the borrower. If the dividend record date occurs whilst the stock is on loan, the borrower will receive any dividend due. A payment is then typically made from the borrower to the lender, representing the dividend payment. If it relates to a non-UK stock it is referred to as a MOD.
- 18.UK witholding tax is suffered on MODs at a rate broadly equal to 15%. Whereas manufactured dividend receipts relating to domestic stocks are not subject to any witholding tax. The claim asserts that this is contrary to the free movement of capital provisions of the EC Treaty.
- 19. At its meeting on 25 June 2010, the Pension Fund Committee decided not to pursue a claim in respect of MODs due to potential costs and concerns around the chances of success. As it is intended that a test case will be brought soon, the pension fund has the opportunity to review the potential benefit of joining, taking in to account changes since the last review.
- 20. A test case is expected to be brought against HMRC. There is an opportunity to join the GFA for this claim. HMRC have agreed in principle that the ruling in the test claimant's case should be binding on GFA participants subject to any materially distinguishing factors. Pinsent Mason believe there are no distinguishing factors regarding other MOD claims filed by GFA members, which includes other LGPS funds. There are currently about 30-40 claimants in the GFA and direct costs for joining the claim are estimated to be £30k.
- 21. Officers are waiting for the Pension Fund's Global Custodian to provide details of MODs that the fund has received, so that the potential claim value can be established. In 2009 the estimated potential claim was £1.5m. However, since then the period over which a claim can be made has been reduced and the claim period will now cover the period during which the pension fund had no segregated overseas equities, due to the transition to a new fund manager, so the claim value is likely to be lower.

#### RECOMMENDATIONS

#### 22. The Committee is RECOMMENDED to:

- (a) note the outcome of the review of taxation undertaken for the Pension Fund;
- (b) delegate to the Service Manager (Pensions, Insurance & Money Management) following consultation with the Chairman, the decision as to whether to pursue withholding tax reclaims in any EU territories, following the completion of a detailed cost benefit analysis; and
- (c) delegate to the Service Manager (Pensions, Insurance & Money Management) following consultation with the Chairman, the decision as to whether to pursue a tax reclaim for MODs, following the completion of a detailed cost benefit analysis.

SUE SCANE Assistant Chief Executive and Chief Finance Officer

Background Papers: None

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February 2013